

# Agenda

Dorset County Council



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Meeting: People and Communities Overview and Scrutiny Committee  
Time: 10.00 am  
Date: 11 October 2017  
Venue: Committee Room 1, County Hall, Colliton Park, Dorchester, Dorset, DT1 1XJ

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David Walsh (Chairman)  
Graham Carr-Jones  
Andrew Parry  
William Trite

Mary Penfold (Vice-Chairman)  
Katharine Garcia  
Byron Quayle

Derek Beer  
Ros Kayes  
Clare Sutton

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## Notes:

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- **Public Participation**

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### Public Speaking

Members of the public can ask questions and make statements at the meeting. The closing date for us to receive questions is 10.00am on 6 October 2017, and statements by midday the day before the meeting.

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**Debbie Ward**  
Chief Executive

Contact: Helen Whitby, Senior Democratic Services  
Officer  
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Date of Publication:  
Tuesday, 3 October 2017

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## 1. **Apologies for Absence**

To receive any apologies for absence.

## 2. **Code of Conduct**

Members are required to comply with the requirements of the Localism Act 2011 regarding disclosable pecuniary interests.

- Check if there is an item of business on this agenda in which the member or other relevant person has a disclosable pecuniary interest.
- Check that the interest has been notified to the Monitoring Officer (in writing) and entered in the Register (if not this must be done on the form available from the clerk within 28 days).
- Disclose the interest at the meeting (in accordance with the County Council's Code of Conduct) and in the absence of a dispensation to speak and/or vote, withdraw from any consideration of the item.

The Register of Interests is available on Dorsetforyou.com and the list of disclosable pecuniary interests is set out on the reverse of the form.

## 3. **Minutes**

5 - 12

To confirm and sign the minutes of the meeting held on 26 June 2017.

## 4. **Progress on Matters Raised at Previous Meetings**

13 - 18

To consider a report by the Transformation Programme Lead for Adult and Community Forward Together Programme.

## 5. **Public Participation**

To receive any questions or statements by members of the public.

## 6. **Outcomes Focused Monitoring Report, October 2017**

19 - 50

To consider a report by the Transformation Programme Lead for the Adult and Community Forward Together Programme.

## 7. **Implications of Brexit for Dorset County Council**

51 - 58

To consider a report by the Service Director - Economy.

## 8. **Progress on Work Programme**

59 - 64

To consider a report by the Corporate Director for Children, Adults and Communities.

## 9. **Work Programme**

65 - 70

To receive the People and Communities Overview & Scrutiny Work Programme. So as to stimulate debate, the Transformation Programme Lead for Adult and Community Forward Together Programme (Lead officer) encourages members of the committee to give some thought as to what they consider the scope of the committee to be and the expectations they have for what might be achievable (how this can be put into practice). These can be then given due consideration at the meeting.

**10. Questions from County Councillors**

To answer any questions received in writing by the Chief Executive by not later than 10.00am on Friday, 6 October 2016.

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## People and Communities Overview and Scrutiny Committee

Minutes of the meeting held at County Hall, Colliton Park, Dorchester, Dorset, DT1 1XJ on Monday, 26 June 2017.

### **Present:**

David Walsh (Chairman)

Mary Penfold, Derek Beer, Graham Carr-Jones, Katharine Garcia, Ros Kayes, Andrew Parry, Byron Quayle and Clare Sutton.

### Members Attending

Rebecca Knox (Leader) and Deborah Croney (Cabinet Member for Economy, Education, Learning and Skills).

Officer Attending: Helen Coombes (Transformation Programme Lead for the Adult and Community Forward Together Programme), Steve Hedges (Group Finance Manager), Mark Taylor (Group Manager - Governance and Assurance) and Helen Whitby (Senior Democratic Services Officer).

### For certain items, as appropriate

John Alexander (Senior Assurance Manager - Performance), Harry Capron (Assistant Director - Adult Care), Chris Hook (Travel Operations Manager), Paul Leivers (Assistant Director - Early Help and Community Services), Jay Mercer (Education Transformation Lead), Patrick Myers (Assistant Director - Design and Development), Jonathan Mair (Head of Organisational Development - Monitoring Officer) and Sally Wernick (Strategic Lead for Safeguarding and Quality - Adults).

(Notes: These minutes have been prepared by officers as a record of the meeting and of any decisions reached. They are to be considered and confirmed at the next meeting of the People and Communities Overview and Scrutiny Committee to be held on **Wednesday, 11 October 2017.**)

### **Apologies for Absence**

24 There were no apologies for absence received at the meeting.

### **Code of Conduct**

25 There were no declarations by members of disclosable pecuniary interests under the Code of Conduct.

### **Terms of Reference**

26 The Committee considered its terms of reference. The Chairman reminded members that they had the ability to co-opt other members to join reviews and he had asked Councillor Kate Wheller to continue the work she had started on workforce capacity as a Committee member last year.

### **Minutes**

27 The minutes of the meeting held on 20 March 2017 were confirmed and signed.

## **Progress on Matters Raised at Previous Meetings**

- 28 The Committee considered a report by the Transformation Programme Lead for Adult and Community Forward Together Programme which updated them on actions arising from the last and previous meetings.

### **Noted**

## **Public Participation**

### 29 Public Speaking

There were no public questions received at the meeting in accordance with Standing Order 21(1).

There were no public statements received at the meeting in accordance with Standing Order 21(2).

## **Local Government Reform**

- 30 The Committee considered a report by the Chief Executive on proposals for the Council to be part of two joint committees, with other Dorset councils, to develop future governance arrangements and service provision across the County in order to support Local Government Reorganisation.

The Leader of the Council presented the report and reminded members of the submission to the Secretary of State for proposed changes to Local Government arrangements in Dorset, the purpose of the suggested joint Committees and their composition. She asked the Committee to consider an amendment to the report that the County Council's seats on the Joint Committee should be capped at six irrespective of the number of councils that could join at a later date. Members noted that the report would be considered by all councils in Dorset and this change would be conveyed to them in due course.

In response to a question, the political composition and proportionality for the Joint Committee was clarified by the Head of Organisational Development, as the Monitoring Officer.

Councillor David Jones addressed the Committee on behalf of the County Council's Christchurch members about their concern for Christchurch being linked with Bournemouth and Poole. They were prepared to support the County Council having two members on the East Joint Committee but he suggested that the two seats be taken by Councillors from Christchurch electoral divisions. In proposing this representation, the Christchurch members reserved and confirmed their rights to oppose Option 2B in respect of Local Government Reorganisation. He did not think that County Council representatives would represent Christchurch residents' views on the Joint Committee and he questioned the wording in the report. In response, the Leader of the Council acknowledged that the wording had led to some misunderstanding. There was no intention for County Council representatives on the Joint Committee to represent Christchurch views. The wording should say that the County Council would only represent Christchurch residents because of the services they were receiving from the Council, not as individuals. There was no intention of County Councillors to act on behalf of the Borough Council. Councillor Jones thanked the Leader for her clarification and would report this to his Christchurch colleagues.

It was clarified that Christchurch Borough Councillors would be invited to join the Joint Committee.

The Committee was asked to comment on the report from the County Council's perspective. It was recognised that dual hatted members would also have an opportunity to comment at their District and Borough Council meetings.

### **RECOMMENDED (unanimously)**

1. That the County Council be recommended to approve the proposal to establish two Joint Committees with other Councils across Dorset to support the development of the Future Dorset proposal for Local Government Reorganisation, aiming to deliver sustainable services across Dorset for the future.
2. That the membership of the proposed Joint Committees with the County Council's seats be capped at six, irrespective of the number of councils that could join at a later date.

### **Reason for Decision**

To enable Dorset County Council to form part of the governance arrangements that would support the progress of local government reform in Bournemouth, Dorset and Poole as part of the Future Dorset Submission made to the Secretary of State for Communities and Local Government in February 2017.

### **Dorset Education Performance 2016: Self Evaluation**

31 The Committee considered a report by the Corporate Director for Children and Adults and Communities on the self-assessment of Dorset's Education Performance in 2016.

The Assistant Director - Prevention and Partnerships presented the report and highlighted the national context, reductions in the education support grant, the Council's responsibility for school improvement for local authority maintained schools and academies and the timing of school assessments, exams and results. He then referred to the outcomes for the different key stage areas highlighting particular areas of disappointing performance and the contradiction between performance and Ofsted inspection results.

Members discussed the report in detail, were concerned and disappointed about the current situation and agreed that a review was necessary. They asked whether poor attainment was linked to social and economic disadvantage, how schools who were not performing well were supported, current funding arrangements, the effect on figures of pupils living in Dorset and attending selective education, whether successful schools could be used to help under-performers and whether the Council was putting pressure on Central Government with regard to funding allocations. The Cabinet Member for Economy, Education, Learning and Skills assured members that Government was being lobbied by many councils with regard to funding and the lack of any indication as to future funding levels made planning difficult. She welcomed a review and indicated a couple of areas that any review might include. She was concerned that the limited resources available should be targeted to best effect to improve current performance.

The Committee agreed that an Inquiry Day should be held to undertake the review, that interested parties be invited to take part and that it should be held in Autumn 2017 after the latest provisional examination results were known. It was agreed that Councillor David Walsh would act as Lead Member supported by Councillors Ros Kayes and Kate Wheller. The Cabinet Member for Economy, Education, Learning and Skills would be kept informed of progress.

### **Resolved**

1. That a review of pupil and school performance and school improvement work be undertaken.
2. That Councillor David Walsh would act as Lead member and be supported by Councillors Ros Kayes and Kate Weller. The Lead Member and Leader Officer would meet to progress the review by way of an Inquiry Day to be held in the Autumn.
3. That Councillor Deborah Croney, Cabinet Member for Economy, Education, Learning and Skills, be kept informed of progress.

## **Special Educational Needs Budget**

- 32 The Committee considered a scoping report for a review of the Special Educational Needs Budget. The item had been highlighted for a possible review at a previous meeting in order for members to understand it and the pressures involved. A half day review was suggested with interested parties being invited to take part.

There was some discussion about the role of the County Council and the Schools Forum in allocating funds and members noted that the reducing funds were being used to support increasing numbers of children. In view of the Committee's role to scrutinise areas of financial challenge, members agreed to progress the review. This would be led by Councillor David Walsh, supported by Councillor Ros Kayes. They would meet with the Lead Officer to progress the review.

### **Resolved**

1. That a half day review be organised to look at the Special Educational Needs Budget.
2. That Councillor David Walsh would act as Lead Member for the review, supported by Councillor Ros Kayes.

## **Draft Annual Report 2016-17**

- 33 The Committee considered its first Draft Annual Report.

### **Resolved**

That the Draft Annual Report be published.

## **Corporate Plan**

- 34 The Committee considered a report by the Transformation Programme Lead for Adult and Community Forward Together Programme on the Draft Corporate Plan.

The Draft Plan was based on the four corporate outcomes that the Overview and Scrutiny Committees were designed to monitor.

This year's version was more evidence related and measurable, and was supported by population indicators in order to be able to demonstrate whether or not outcomes were improving. A foreword by the Leader and Chief Executive was to be added. Performance measures to measure the County Council's own specific impact on outcomes were being developed and would be presented to the Committee's meeting in October 2017, along with delivery strategies for the "Healthy" and "Independent" outcomes.

Members discussed the role of organisations to support the Corporate Plan and its aim to improve outcomes for residents, tools available to ensure organisations played their part, the role of scrutiny to review local issues in a timely way, and how inequalities in life expectancy rates and the increasing number of people living with diabetes might be better understood and addressed.

Attention was drawn to the Outcomes Tracker which members could access through Dorset for You to gain up to date outcome data. Members could be given further details on request.

The Transformation Programme Lead for Adult and Community Forward Together Programme reminded members that they needed to be mindful of the Corporate Plan and the Council's financial pressures when identifying and prioritising issues for review.

### **Recommended**

That the Draft Corporate Plan be recommended to the Cabinet and the County Council for adoption.



### Reason for Recommendation

The 2017-18 Corporate Plan provided an overarching strategic framework for monitoring progress towards good outcomes for Dorset. The Overview and Scrutiny committees provided corporate governance and performance monitoring arrangements so that progress against the corporate plan could be monitored effectively.

### **Race and Hate Crime**

35 The Committee considered a scoping report for a review into Race and Hate Crime, which had previously been identified by the Committee as an area for review.

Although there had been an increase in incidents of race and hate crime at the time the issue was identified, this had been a temporary blip. However, members were asked to consider whether to progress the review given recent events. This would provide an opportunity to look at action in Dorset to minimise incidents, partnership working, and support provided for victims. Any review might also consider incidents concerning the disabled or those with mental health issues. A half day review was suggested with the Police, schools, the Islamic Centre and others being invited to participate.

Some members were aware of some incidents within their electoral divisions, and others had found no evidence of such crime. They discussed whether there was benefit in carrying out the review. In view of the recent incidents nationally, the under-reporting of incidents and to show that members were keen to understand the local situation, it was agreed that the review should proceed as suggested and other members should be invited to take part to share their experience.

Members were informed that Dorset's Police and Crime Commissioner was concerned about incidents of race and hate crime and officers would liaise with him about the review.

### **Resolved**

1. That a half day review of race and hate crime be undertaken.
2. That Councillor Clare Sutton be Lead Member, supported by Councillor David Walsh.
3. That officers liaise with the Police and Crime Commissioner about the review.

### **Workforce Capacity**

36 The Committee considered a scoping report for a review of workforce issues.

Members noted that workforce issues affected both Adult and Children's Services and provided additional budget pressures for both Directorates. The review linked to the financial efficiency of the County Council and future demand on foster care. It was suggested that the review focus on retention and recruitment. This could include looking at the possible effects of Brexit, external initiatives, multi-agency action, what worked well and what was not working, The review would help officers better manage the budget in future.

The Committee recognised the importance of the review and that it would require several meetings to complete. It was agreed that a working group be established to undertake the review and that Councillor Ros Kayes would act as Lead Member with Councillor Kate Wheller in support.

### **Resolved**

1. That a review be undertaken.
2. That Councillor Ros Kayes act as Lead Member with support from Councillor Kate Wheller.

## **Social Inclusion**

- 37 The Committee considered a scoping report for the review of social inclusion previously identified by them as an area for review.

The report set out a suggested way of undertaking the review, using the areas of Beaminster and Blandford to try to understand them in order to identify what might be rolled out in other areas. Given the recent changes to the Committee's membership following the election, members' support for the review was sought. Councillor David Walsh had previously been identified as Lead Member.

Members noted that the review would consider social inclusion across all age ranges and that Young Researchers would be used to gain young people's views.

With regard to how surveys were conducted and whether results gave a true reflection, officers agreed to look at response rates and sample sizes.

Links between social isolation, deprivation, loneliness and community transport were highlighted, and a lack of information about the Weymouth and Portland area.

### **Resolved**

1. That the review continue as set out in the report.
2. That the Group comprise Councillors David Walsh (Lead Member), Derek Beer and Andrew Parry.

## **Review of Community Transport**

- 38 The Committee considered a briefing report which was provided as Community Transport had been identified previously as an area for review.

Members were reminded that the Audit and Scrutiny Committee had reviewed Community Transport in 2014 and its recommendations had been implemented. Officers were now working with communities to look at alternative provision, and with local Transport Action Groups, operators and the Clinical Commissioning Group to explore options.

Many local members had experience of transport issues within their electoral divisions and supported this approach as a means of addressing cuts to services. They suggested that a press release be issued, particularly for rural areas, to explain how community transport could fill gaps in provision.

With regard to whether operators were coming forward to run routes, it was explained that tenders for inter-urban routes were to be submitted by that day. However, communities did need to come forward with ideas for provision within their areas and it was noted that there had been few responses from East Dorset.

Approaches to community transport being taken in Bridport, Weymouth and Portland were highlighted as well as the need to support local towns and their businesses. Attention was drawn to changes to school arrangements on Portland from September 2017 and that no transport plan had been put in place for this.

It was agreed that a review be undertaken by way of an inquiry day, with Councillor Derek Beer acting as Lead Member supported by Councillors Andrew Parry and Mary Penfold.

### **Resolved**

1. That a review of Community Transport be undertaken by way of an Inquiry day by a group comprising Councillors Derek Beer (Lead Member), Andrew Parry and Mary Penfold.

2. That officers consider issuing a press release, particularly for rural areas, to explain how community transport could fill gaps in provision.

### **Quality and Cost of Care**

39 The Committee received an update on actions taken following the Inquiry Day into the Quality and Cost of Care held in February 2017.

Members noted that key issues related to work force recruitment and retention, the increasing complexity of the care that was needed, that people were increasingly funding their own care and how this affected the viability of care packages. The Committee had already established a group to look at workforce issues and had added a review of the Better Care Fund to its work programme. An invitation had been issued to members from a care provider to visit a care home and many were keen to do this.

With regard to recent press articles indicating that a number of small care providers were going out of business and how this was impacting on the County Council's provision of care, it was explained that nationally there was a shortage of nursing and skilled staff and this meant that some smaller providers could not sustain their business. Locally work was ongoing across organisations to try to assist providers to facilitate staff retention and address capacity issues. With the increasing complexity of cases it was likely that more nursing care would be needed in future and this needed to be taken into account when future capacity was being considered.

Attention was drawn to recent press coverage of BUPA care homes and members noted that there were three in Dorset, all rated Good by the Care Quality Commission. These were regularly monitored by the County Council.

Members were reminded that other councillors could be invited to take part in reviews, not just members of the Committee, The possibility of using Sharepoint to inform members about reviews being undertaken was suggested.

### **Noted**

### **Work Programme**

40 The Committee considered its current work programme for 2017-18.

The Chairman referred to items still to be scheduled for review and stated that he would lead the Delayed Transfers of Care review to be undertaken in January 2018 and that Councillor Mary Penfold would lead the Mental Health review, supported by Councillor Derek Beer.

Members were referred to the chart included in the work programme report which could be used to prioritise items for review.

### **Noted**

### **Questions from County Councillors**

41 No questions were asked by members under Standing Order 20(2).

Meeting Duration: 11.15 am - 1.50 pm

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# People and Communities Overview & Scrutiny Committee

**Dorset County Council**



Date of Meeting	11 October 2017
Officers	<p><u>Local Members</u> All Members <u>Lead Director</u> Helen Coombes, Transformation Programme Lead for Adult and Community Forward Together Programme</p>
Subject of Report	<b>Progress on Matters Raised at Previous Meetings</b>
Executive Summary	<p>This report records:-</p> <ul style="list-style-type: none"> <li>(a) Cabinet decisions arising from recommendations from the People and Communities Overview and Scrutiny Committee meetings; and</li> <li>(b) Outstanding actions identified at the last and previous meetings.</li> </ul> <p>Members are asked to note that any other actions arising from previous meetings are either addressed in reports submitted to this meeting or have been included in the Committee's work programme later on the agenda.</p>
Impact Assessment:	<p>Equalities Impact Assessment: N/A</p>
	<p>Use of Evidence: Information used to compile this report is drawn together from the Committee's recommendations made to the Cabinet, and arising from matters raised at previous meetings. Evidence of other decisions made by the Cabinet which have differed from recommendations will also be included in the report.</p>

Progress on Matters Raised at Previous Meetings

	<p><b>Budget:</b> No VAT or other cost implications have been identified arising directly from this programme.</p>
	<p><b>Risk Assessment:</b> Having considered the risks associated with this decision using the County Council's approved risk management methodology, the level of risk has been identified as: Current Risk: LOW Residual Risk: LOW</p>
	<p><b>Other Implications:</b> None</p>
Recommendation	That Members consider the matters set out in this report.
Reason for Recommendation	To support the Council's corporate aim to provide innovative and value for money services.
Appendices	None
Background Papers	None
Report Originator and Contact	<p>Name: Helen Whitby, Senior Democratic Services Officer Tel: (01305) 224187 Email: <a href="mailto:h.m.whitby@dorsetcc.gov.uk">h.m.whitby@dorsetcc.gov.uk</a></p>

Progress on Matters Raised at Previous Meetings

Date of Meeting	Minute Number and subject reference	Action Required	Responsible Persons	Completed (incl. comments)
20 March 2017	20	<b>Dorset Syrian Refugee Programme</b> A further update will be provided at the appropriate time.	<b>Lead Officer</b> Patrick Myers, Assistant Director - Design and Development	No date set for this.
26 June 2017	30	<b>Local Government Reform</b> Recommendation to be forwarded to the County Council on 20 July 2017.	<b>Lead Officer</b> Jonathan Mair, Head of Organisational Development	The Recommendation was forwarded to and agreed by the County Council on 20 July 2017.
	31	<b>Dorset Education Performance 2016</b> An Inquiry Day is to be arranged in the Autumn.	<b>Lead Member:</b> Cllr David Walsh <b>Lead Officer:</b> Jay Mercer, Education Transformation Lead <b>Other Members:</b> Ros Kays, Kate Wheller	An update is to be provided at item 8 on this agenda
	32	<b>SEN Budget</b> A half day review was to be arranged.	<b>Lead Member:</b> Cllr David Walsh <b>Lead Member:</b> Jay Mercer, Education Transformation Lead <b>Other Member:</b> Ros Kayes	An update is to be provided at item 8 on this agenda
	33	<b>Draft Annual Report</b> The Draft Annual Report was to be published.	<b>Lead Officer:</b> John Alexander, Senior Assurance Manager	The Annual Report will be published when work on Dorsetforyou.com is completed.

Progress on Matters Raised at Previous Meetings

	34	<p><b>Corporate Plan</b> The recommendation was forwarded to the Cabinet and County Council.</p>	<p><b>Lead Officer:</b> John Alexander, Senior Assurance Manager</p>	<p>The Corporate Plan was approved by the County Council on 20 July 2017.</p>
	35	<p><b>Race and Hate Crimes</b> A half day review was to be arranged.</p>	<p><b>Lead Member:</b> Cllr Clare Sutton <b>Lead Officer:</b> Patrick Myers, Assistant Director – Design and Development</p>	<p>An update is to be provided at item 8 on this agenda</p>
	36	<p><b>Workforce Capacity</b> A review was to be carried out.</p>	<p><b>Lead Member:</b> Cllr Ros Kayes <b>Lead Officers:</b> Harry Capron, Assistant Director - Adult Care Patrick Myers Assistant Director - Design and Development <b>Other Member:</b> Kate Wheller</p>	<p>An update is to be provided at item 8 on this agenda</p>
	37	<p><b>Social Inclusion</b> A review was to be carried out.</p>	<p><b>Lead Member:</b> Cllr David Walsh <b>Lead Officer:</b> Paul Leivers, Assistant Director Early Help and Community Services <b>Other Members:</b> Derek Beer and Andrew Parry</p>	<p>An update is to be provided at item 8 on this agenda</p>



Progress on Matters Raised at Previous Meetings

	38	<p><b>Review of Community Transport</b> An Inquiry Day was to be arranged.</p>	<p><b>Lead Member:</b> Cllr Derek Beer <b>Lead Officer:</b> Matt Piles, Service Director - Economy <b>Other Members:</b> Andrew Parry and Mary Penfold</p>	An update is to be provided at item 8 on this agenda
	40	<p><b>Mental Health</b> Councillor Mary Penfold was identified as the Lead Member for this review.</p>		An update is to be provided at item 8 on this agenda.
	40	<p><b>Delayed Transfers of Care</b> Councillor David Walsh was identified as the Lead Member for this review.</p>		An update is to be provided at item 8 on this agenda.

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# People and Communities Overview and Scrutiny Committee

**Dorset County Council**



Date of Meeting	11 October 2017
Officer	<p><u>Local Members</u> All Members</p> <p><u>Lead Directors</u> Helen Coombes, Transformation Programme Lead for the Adult and Community Forward Together Programme</p>
Subject of Report	<b>Outcomes Focused Monitoring Report, October 2017</b>
Executive Summary	<p>Following the local elections in May this year, the new County Council, at its June meeting, adopted a revised Corporate Plan for 2017-18. Like the 2016-17 plan, the revised version summarises, on a single page, the four outcomes towards which the County Council is committed to working, alongside our partners and communities: to help people in Dorset be <b>Safe, Healthy and Independent</b>, with a <b>Prosperous</b> economy. The People and Communities Overview and Scrutiny Committee has oversight of two of these corporate outcomes – <b>Independent</b> and <b>Healthy</b>.</p> <p>Unlike the 2016-17 plan, however, the revised version includes more objective and measurable <b>population indicators</b> by which progress towards outcomes can be better understood, evaluated and influenced. No single agency is accountable for these indicators - accountability is shared between partner organisations and communities themselves.</p> <p>This is the first monitoring report against the new corporate plan, and it includes the following new metrics to better inform an analysis of the County Council's own contribution towards the four corporate plan outcomes:</p>

	<ul style="list-style-type: none"> <li>• <b>Performance</b> measures by which the County Council can measure the contribution and impact of its own services and activities on the four outcomes;</li> <li>• <b>Risk</b> management information, identifying the current level of risks on the corporate register that relate to our four outcomes and the population indicators associated with them.</li> </ul> <p>The People and Communities Overview and Scrutiny Committee is encouraged to consider the information in this report, scrutinise the evidence and commentaries provided, and decide if it is comfortable with the trends. If appropriate, members may wish to consider and identify a more in-depth review of specific areas, to inform their scrutiny activity.</p>
<p>Impact Assessment:</p>	<p><b>Equalities Impact Assessment:</b> There are no specific equalities implications in this report. However, the prioritisation of resources in order to challenge inequalities in outcomes for Dorset’s people is fundamental to the Corporate Plan.</p>
	<p><b>Use of Evidence:</b> The outcome indicator data in this report is drawn from a number of local and national sources, including the Adult Social Care Outcomes Framework (ASCOF) and the Public Health Outcomes Framework (PHOF). Corporate oversight and ownership of performance management information and processes is a key component of the terms of reference of the corporate Policy, Planning and Performance Group. There is a lead officer for each outcome on this group whose responsibility it is to ensure that data is accurate and timely and supported by relevant commentary.</p>
	<p><b>Budget:</b> The information contained in this report is intended to facilitate evidence driven scrutiny of the interventions that have the greatest impact on outcomes for communities, as well as activity that has less impact. This can help with the identification of cost efficiencies that are based on the least impact on the wellbeing of customers and communities.</p>
	<p><b>Risk:</b> Having considered the risks associated with this report using the County Council’s approved risk management methodology, the level of risk has been identified as:</p> <p>Current:       Medium</p> <p>Residual:      Low</p> <p>However, where “high” risks from the County Council’s risk register link to elements of service activity covered by this report, they are clearly identified.</p>
	<p><b>Other Implications:</b> None</p>

Outcomes focused monitoring report

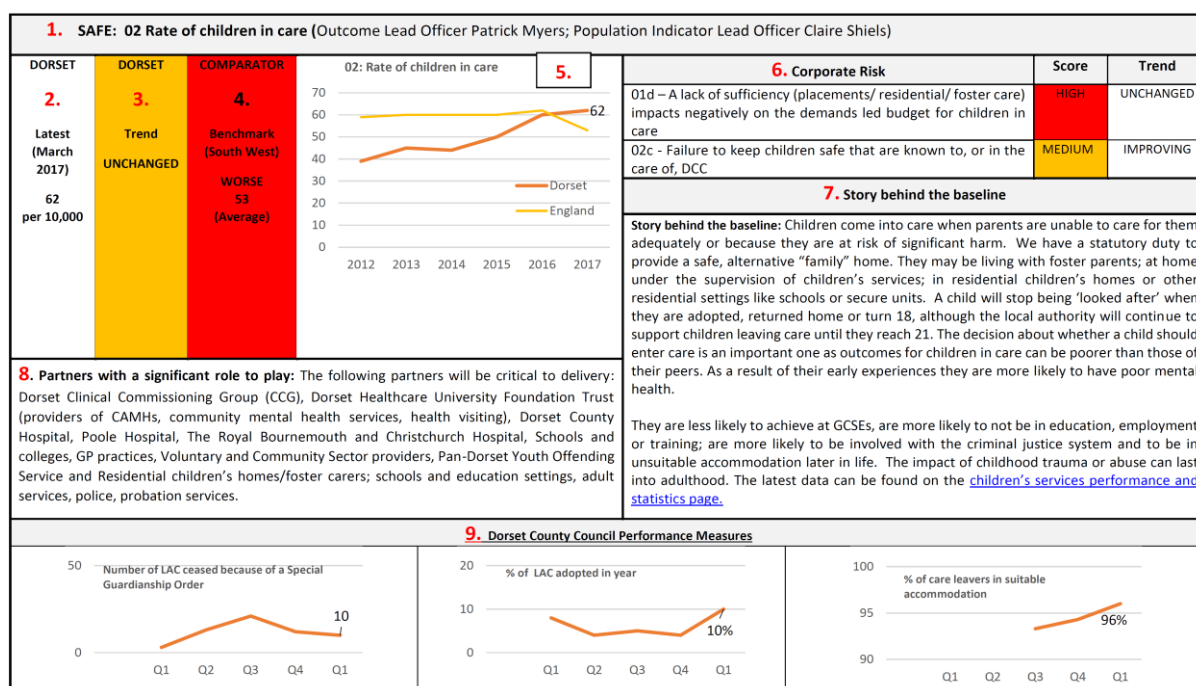
<p>Recommendation</p>	<p><b>That the committee:</b></p> <ul style="list-style-type: none"> <li>i) Considers the evidence of Dorset’s position with regard to the outcome indicators in Appendix 1 and 2; and:</li> <li>ii) Identifies any issues requiring more detailed consideration through focused scrutiny activity.</li> </ul>
<p>Reason for Recommendation</p>	<p>The 2017-18 Corporate Plan provides an overarching strategic framework for monitoring progress towards good outcomes for Dorset. The Overview and Scrutiny committees provide corporate governance and performance monitoring arrangements so that progress against the corporate plan can be monitored effectively.</p>
<p>Appendices</p>	<ul style="list-style-type: none"> <li>1. Population and Performance October 2017 – <b>Healthy</b></li> <li>2. Population and Performance October 2017 – <b>Independent</b></li> <li>3. Financial benchmarking information: Adult Social Care</li> </ul>
<p>Background Papers</p>	<p><i>Dorset County Council Corporate Plan 2017-18, Cabinet, 28 June 2017</i></p> <p><a href="https://www.dorsetforyou.gov.uk/corporate-plan-outcomes-framework">https://www.dorsetforyou.gov.uk/corporate-plan-outcomes-framework</a></p>
<p>Officer Contact</p>	<p>Name: John Alexander, Senior Assurance Manager          Tel: (01305) 225096          Email: <a href="mailto:j.d.alexander@dorsetcc.gov.uk">j.d.alexander@dorsetcc.gov.uk</a></p>

## 1. Corporate Plan 2017-18: Dorset County Council's Outcomes and Performance Framework

- 1.1 In June 2017 the County Council reaffirmed its commitment to a Corporate Plan based on the outcomes that we are seeking for Dorset's people – that they are **safe, healthy and independent**, and that they benefit from a **prosperous** economy. The People and Communities Overview and Scrutiny Committee has oversight of two of these corporate outcomes – **Independent** and **Healthy**.
- 1.2 The corporate plan includes a set of “population indicators”, selected to measure progress towards the four outcomes. No single agency is accountable for these indicators - accountability is shared between partner organisations and communities themselves. For each indicator, it is for councillors, officers and partners to challenge the evidence and commentaries provided, and decide if they are comfortable that the direction of travel is acceptable, and if not, identify and agree what action needs to be taken.
- 1.3 Since June, officers have moved forwards with the next, fundamental step in the development of our performance framework – the identification of **service performance measures**, which measure the County Council's own specific contribution to, and impact upon, corporate outcomes. For example, one of the outcome indicators for the “Healthy” outcome is “Under 75 mortality rate from cardiovascular disease (CVD)”. A performance measure for the County Council (or the services we commission, such as *LiveWell Dorset*) that should have an impact on this is “The proportion of clients smoking less at three months following a smoking cessation course”, since evidence shows that smoking significantly increases the likelihood of CVD.
- 1.4 Where possible, this report also presents **risk management** information in relation to each population indicator, identifying the current level of risks on the corporate register that relate to our four outcomes.
- 1.5 Efforts continue to present an analysis of the **value for money** of County Council services to sit alongside the performance information in this report. The intention is to include this in the reports that are presented to members in January 2018. In the interim, Appendix 3 of this report provides financial benchmarking information for Adult Social Care.
- 1.6 Members are encouraged to consider all of the indicators and associated information that fall within the remit of this committee (**i.e. Appendices 1 and 2**), scrutinise the evidence and commentaries provided, and decide if they are comfortable with the direction of travel. If appropriate, members may wish to consider a more in-depth review of specific areas. The Planning and Scoping document developed last year will facilitate this process, should the decision be made to undertake a more detailed scrutiny exercise.
- 1.7 All of the information for each population indicator is summarised on a single page, and Figure 1, overleaf, provides an example of the new format – in this case, the population indicator is “The Rate of Children in Care”, which is monitored by the Safeguarding Overview and Scrutiny Committee. The purpose of its inclusion here is in order to explain to members the various sections of the reports at Appendix 1 and Appendix 2, in order to aid understanding and interpretation. The various sections are numbered in Figure 1, as follows:
  1. The **name** of the population indicator, and the officers responsible for providing the information
  2. The **latest Dorset figure** for the indicator

3. The **trend** for the indicator – i.e. whether the situation has improved, worsened, or stayed the same
4. A comparison of the situation in Dorset with other areas of the country (i.e. **benchmark** data)
5. A **graph** showing the trend over time
6. Any **risks** on the corporate risk register that relate to the indicator, and their current status
7. The “**story behind the baseline**” – i.e. a qualitative analysis the causes and forces that have influenced the direction of travel of this indicator over a period of time
8. The main **partners** together with whom the County Council needs to work, in order to make a difference to the indicator
9. Data for the County Council’s own **performance measures** for services that we provide or commission, that seek to have an impact on the indicator. (Some of these performance measures are still being developed; performance measure data will become more complete over time, and the measures used may change as we continue to review and scrutinise the most effective interventions for improving outcomes.)

**Figure 1: Outcome monitoring reports – a key to the information provided in the appendices**



### 3. Next steps

#### 3.1 Outcome delivery strategies

Outcome delivery strategies for each of the County Council’s four outcomes will soon be completed. These will establish a clear vision of “what good looks like” and set out the key challenges (gaps) that need to be addressed to improve outcomes, drawing together the contributions that all of the Council’s directorates and services make. They will include hyperlinks to the [Dorset Outcomes Tracker](#), which will hold more in-depth analysis and data for lower geographical areas, and also hyperlinks to published service plans, where action plans and performance measures will be more extensively developed. They will include a summary of what the Council proposes to do to improve

## Outcomes focused monitoring report

each outcome, within the financial constraints within which we operate. Some of this information will be drawn into future performance reports to this and other committees.





# People in Dorset are HEALTHY



Prosperous Population Trend  
 Performance Benchmark  
 Dorset Outcomes Framework  
 Independent Safe Focus HEALTHY  
 Indicator Measure

Outcome Sponsor - David Phillips

Outcomes Focused Monitoring Report - October 2017

The following pages have been provided to summarise the current position against each outcome indicator and performance measure. This will help the council to identify and focus upon potential areas for further scrutiny. All risks are taken from the [Corporate Risk Register](#) and mapped against specific population indicators where relevant. Any further corporate risks that relate to the 'Healthy' outcome are also included to provide a full overview. Please note that information relating to outcomes and shared accountability can be found on the [Dorset Outcomes Tracker](#).

<b>Contents</b>	
<b>Population Indicator</b>	<b>Page No</b>
Corporate Risks that feature within Healthy but are not assigned to a specific Population Indicator	2
Legend and Accountability for Outcomes	2
01: Inequality in life expectancy between different population groups	3
02: Rate of hospital admissions for alcohol-related conditions	4
03: Child and adult excess weight	5
04: Prevalence of mental health conditions	6
05: Under 75 mortality rate from cardiovascular diseases	7
06: Levels of physical activity in adults	8

Corporate Risks that feature within HEALTHY but are not assigned to a specific POPULATION INDICATOR		
(All risks are drawn from the <a href="#">Corporate Risk Register</a> )		
07f – Failure to successfully implement the Dorset Care record (cost; time; quality) with partners	MEDIUM	UNCHANGED
11m – Structure of commissioning team does not align to future strategy	LOW	UNCHANGED

Legend		
Corporate Risks	HIGH	High level risk in the Corporate Risk Register and <b>outside of the Council’s Risk Appetite</b>
	MEDIUM	Medium level risk in the Corporate Risk Register
	LOW	Low level risk in the Corporate Risk Register
Trend	IMPROVING	Performance trend line has improved since previous data submission
	UNCHANGED	Performance trendline remains unchanged since previous data submission
	WORSENING	Performance trendline is worse than the previous data submission

Accountability for Indicators and Measures	
<p><b>Population Indicator</b> – relates to ALL people in a given population</p> <p><b>Accountability</b> - Partners and stakeholders working together</p> <p>Determining the <b>ENDS</b> <i>(Or where we want to be)</i></p>	<p><b>Performance Measure</b> – relates to people in receipt of a service or intervention</p> <p><b>Accountability</b> - Service providers (and commissioners)</p> <p>Delivering the <b>MEANS</b> <i>(Or how we get there)</i></p>

**HEALTHY: 01 – Inequality in life expectancy between population groups** (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer David Lemon)

<p><b>DORSET</b></p> <p>Latest (March 2015)</p> <p>5.4 Male</p>	<p><b>DORSET</b></p> <p>Trend</p> <p><b>IMPROVING</b></p>	<p><b>COMPARATOR</b></p> <p>Benchmark (England)</p> <p><b>BETTER</b></p> <p>9.2 (Average)</p>	<p>01: Inequality in Life expectancy at birth - male</p>	<p><b>DORSET</b></p> <p>Latest (March 2015)</p> <p>5.0 Female</p>	<p><b>DORSET</b></p> <p>Trend</p> <p><b>WORSENING</b></p>	<p><b>COMPARATOR</b></p> <p>Benchmark (England)</p> <p><b>BETTER</b></p> <p>7 (Average)</p>	<p>02: Inequality in Life expectancy at birth - female</p>
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**Partners with a significant role to play:** Health & social care, and education services, as well as the voluntary sector and all key partners in this at both strategic and operational levels.

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

**Dorset County Council Performance Measures**

**Story behind the baseline**

<p>Page 28</p> <p>41.3%</p> <p>Proportion of people who use services who reported that they had as much social contact as they would like</p>	<p>26.2%</p> <p>Proportion of clients engaging with Live Well Dorset who are from the most deprived quintile</p>
<p>35.4%</p> <p>Proportion of carers who reported that they has as much social contact as they would like</p>	<p>TO FOLLOW</p> <p>TO FOLLOW</p>

This is a high-level indicator that reflects general health inequalities within Dorset. Life expectancy at birth (LE) is a measure of the average number of years a person would expect to live based on contemporary mortality rates. If the slope index of inequality (SII) were 1 then the LE would be the same in most and least deprived communities. An SII greater than 1 indicates that those in the poorer areas have a lower LE than those in the most affluent areas in Dorset. The higher the SII the greater the LE disparity. This helps to set the context within which we can assess other indicators and priorities, identifying the drivers of LE, especially in areas where it is low. The SII in Dorset is lower than the England SII for both males and females. This is probably to be expected as the England values takes data from across the country where there is a greater variation in deprivation/affluence than found within Dorset. However, there has been little change in the SII for males for around the last 8 years. Although not yet statistically significant there has been a sustained increase the inequalities for women over the last 5 years. This could be because the health of women in poorer areas has worsened, or that is has improved only for women in the most affluent areas, or a combination of both.

**What we propose to do? (Key Actions)**

- Influence spatial and transport planning to create healthier, more sustainable communities
- Improve physical access to services which support health and wellbeing through transport planning and provision
- Improve the health of the environment to support wellbeing and target improvements at areas of greatest need
- Support active, outdoor lifestyles through provision of infrastructure to encourage walking and cycling
- Improve access to the Rights of Way and footpath network for people of all ages and abilities

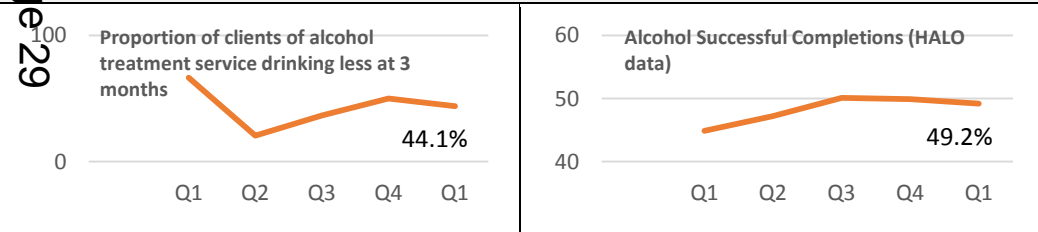
**HEALTHY: 02 - Rate of hospital admissions for alcohol-related conditions** (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer Will Haydock)

<p><b>DORSET</b></p> <p>Latest (2015-16)</p> <p>690 Male</p>	<p><b>DORSET</b></p> <p>Trend</p> <p><b>WORSENING</b></p>	<p><b>COMPARATOR</b></p> <p>Benchmark (England)</p> <p><b>BETTER</b></p> <p>827 (Average)</p>	<p>03: Admission episodes for alcohol-related conditions - male</p>	<p><b>DORSET</b></p> <p>Latest (2015-16)</p> <p>409 Female</p>	<p><b>DORSET</b></p> <p>Trend</p> <p><b>WORSENING</b></p>	<p><b>COMPARATOR</b></p> <p>Benchmark (England)</p> <p><b>BETTER</b></p> <p>474 (Average)</p>	<p>04: Admission episodes for alcohol-related conditions - female</p>
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**Partners with a significant role to play:** Dorset Clinical Commissioning Group (CCG), Dorset Healthcare University Foundation Trust (providers of treatment services and health visiting / school nursing), Dorset County Hospital, Poole Hospital, The Royal Bournemouth and Christchurch Hospital, Schools and colleges, GP practices, Voluntary and Community Sector providers and Live-Well Dorset.

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

**Dorset County Council Performance Measures**

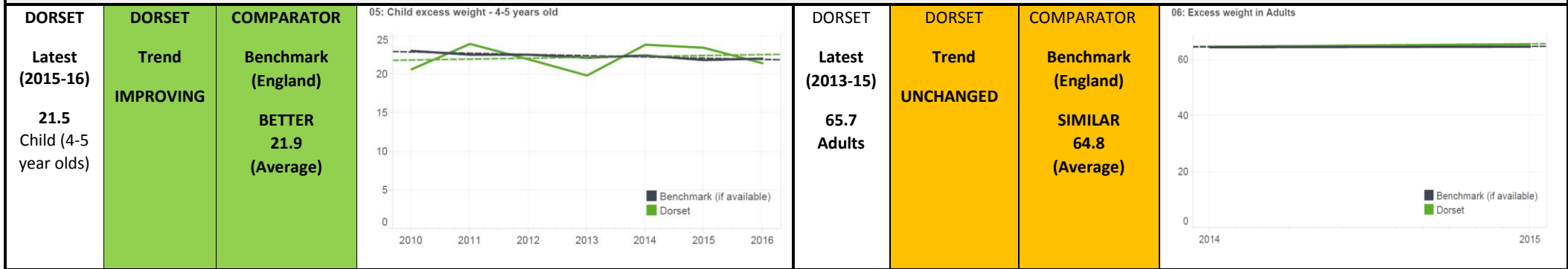


**Story behind the baseline**

Rates of hospital admissions related to alcohol are considerably higher than 30-40 years ago, resulting from higher levels of alcohol consumption and improved data recording. Gender: Admission rates remain much higher for men than women, but the rate among women appears to be rising while the rate amongst men is largely static. This relates to the fact that average rates of drinking have risen amongst women faster than amongst men in the past 30 years. Age: Admission rates are highest amongst those aged 40-64, but this is not necessarily an indication that this group should be the target of interventions. Patterns of drinking are often established earlier in the life course, and there is evidence that enables predictions of future harm from alcohol. Deprivation: Health harm related to alcohol is not perfectly correlated with overall levels of consumption, as other mediating factors such as diet, physical activity, smoking, and pattern of consumption all play a role in how harmful consumption is likely to be. Individuals from lower socio-economic groups are disproportionately likely to suffer harm from alcohol, despite average lower rates of consumption than other socio-economic groups. There is a pan-Dorset strategy for alcohol and drugs (2016-2020) that covers three themes: prevention, treatment and safety – all of which should reduce the harm related to alcohol experienced by Dorset residents.

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**HEALTHY: 03 Child and adult excess weight** (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer David Lemon)



**Story behind the baseline:** Since the 1990's, rates of excess weight (overweight and obesity) have risen across England, so much so that England now has one of the highest rates of obesity in Europe. In Dorset, levels of excess weight are now 23.5% for children ages 4-5, 27.3% for children aged 10-11. Whilst some data suggests that the year on year increase in excess weight seen in the population may be plateauing, the absolute figures for overweight and obesity remain too high. Rates of excess weight are often higher in more deprived communities, and amongst ethnic minority groups. Children with parents who are overweight or obese are also more likely to be so themselves. Obese children are also more likely to suffer stigmatisation as a result of their obesity. The resulting NHS costs attributable to overweight and obesity are projected to reach £9.7 billion by 2050, with wider costs to society estimated to reach £49.9 billion per year (Foresight 2007). There is also a growing burden on local public sector resources, particularly in social care. It is widely acknowledged that obesity is a complex multi-faceted disorder, which requires an integrated approach to tackle.

**Story behind the baseline:** Since the 1990's, rates of excess weight (overweight and obesity) have risen across England, so much so that England now has one of the highest rates of obesity in Europe. In Dorset, income social deprivation and ethnicity all influence obesity. Rates of excess weight are often higher in more deprived communities, and amongst ethnic minority groups. Obesity is associated with a range of health problems. Physically, there are links between obesity and type 2 diabetes, cardiovascular disease and a number of cancers. Excess weight in pregnancy can have serious consequences such as an increased risk of miscarriage, stillbirth and gestational diabetes. There can also be significant mental ill health brought about as a result of obesity. There is also a gaining burden on local public sector resources, for example, the cost of caring for more house-bound individuals suffering from ill health as a consequence of obesity or special equipment being needed in school rooms and gyms. These factors combine to make the prevention of obesity a major public health challenge.

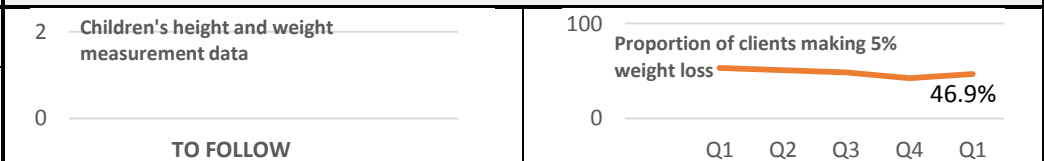
**Partners with a significant role to play:** Schools – academies and local authority run, Children's centres, Dorset County Council services including transport and education, District Council services including planning, leisure and environmental health, Dorset CCG and GPs, Acute hospital trusts, Community hospitals across Dorset, Active Dorset / Sport England and Dorset Community Action.

Corporate Risk	Score	Trend
No associated current risk(s)		

**Dorset County Council Performance Measures**

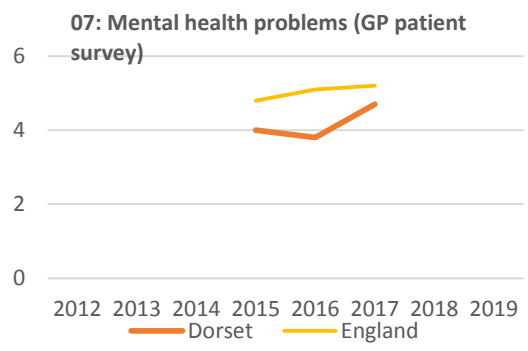
**What we propose to do? (Key Actions)**

- Promote active travel opportunities
- Develop and market programmes and events which encourage active lifestyles



**HEALTHY: 04 Prevalence of mental health conditions** (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer David Lemon)

<b>DORSET</b>	<b>DORSET</b>	<b>COMPARATOR</b>
Latest (2015-16)	Trend <b>WORSENING</b>	Benchmark (England) <b>BETTER</b> 5.2% (Average)
4.7%		



Corporate Risk	Score	Trend
No associated current corporate risk(s)		

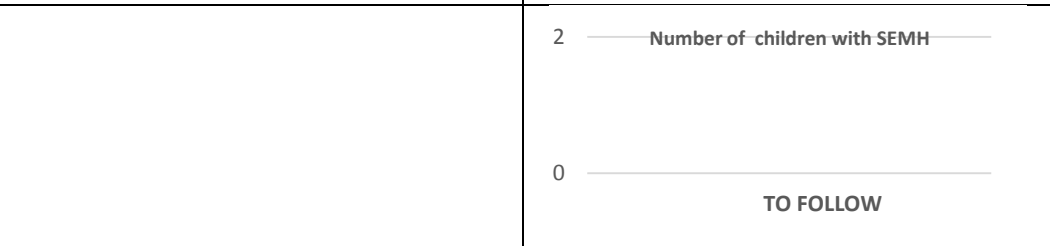
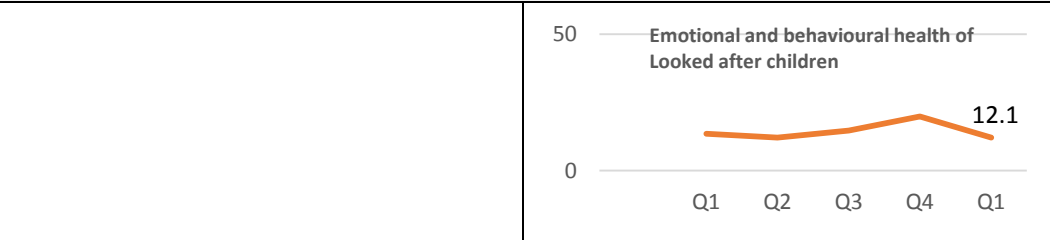
**Story behind the baseline**

Knowledge of how many people state that they have a long-term mental health problem contributes to building up the local picture of prevalence. It may also highlight gaps between diagnosed and undiagnosed prevalence in a local area. The data is taken from the question in the GP Patient Survey "Which, if any, of the following medical conditions do you have?" who answered "Long-term mental health problem". Because there have historically been issues recording mental health conditions, any increasing trends may not necessarily indicate a decrease in population mental health, but rather improved recording.

Source: Mental Health JSNA profile <https://fingertips.phe.org.uk/profile-group/mental-health/profile/mh-jsna>

**Partners with a significant role to play:** Dorset Clinical Commissioning Group (CCG), Dorset Healthcare University Foundation Trust (providers of treatment services and health visiting / school nursing), Dorset County Hospital, Poole Hospital, The Royal Bournemouth and Christchurch Hospital, Schools and colleges, GP practices, Voluntary and Community Sector providers and Live-Well Dorset.

**Dorset County Council Performance Measures**



**What we propose to do? (Key Actions)**

- Ensure skills agenda and employment initiatives reflect mental health issues (for example, mindful employers)
- Provide welfare benefits advice to help people better manage their financial affairs
- Promote mental health benefits of access to nature and greenspace
- Promote increased levels of volunteering
- Continue to develop libraries as safe and neutral places welcoming all, through a range of community based activities and services
- Target the greenspace service offer at areas and groups who stand to benefit most

**HEALTHY: 05 Under 75 mortality rate from cardiovascular diseases (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer David Lemon)**

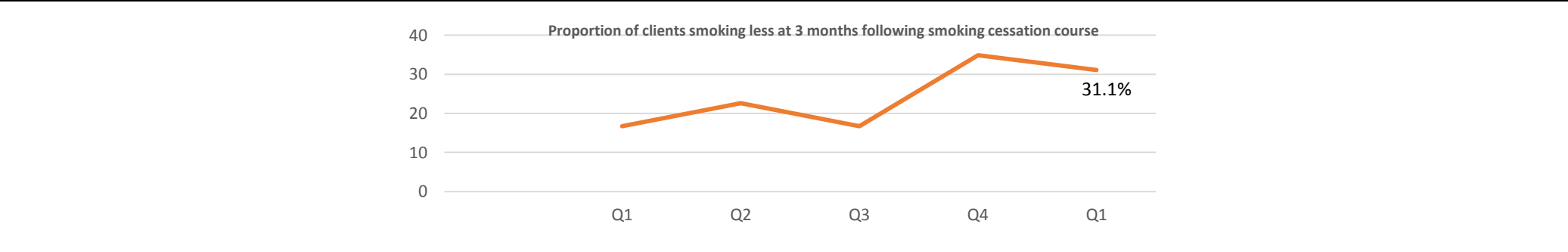
<p><b>DORSET</b></p> <p>Latest (2013-15)</p> <p>55.1 Male</p>	<p><b>DORSET</b></p> <p>Trend</p> <p><b>WORSENING</b></p>	<p><b>COMPARATOR</b></p> <p>Benchmark (England)</p> <p><b>BETTER</b></p> <p>76.7 (Average)</p>	<p>08: Under 75 mortality rate from cardiovascular diseases considered preventable - male</p>	<p><b>DORSET</b></p> <p>Latest (2013-15)</p> <p>14 Female</p>	<p><b>DORSET</b></p> <p>Trend</p> <p><b>IMPROVING</b></p>	<p><b>COMPARATOR</b></p> <p>Benchmark (England)</p> <p><b>BETTER</b></p> <p>26.5 (Average)</p>	<p>09: Under 75 mortality rate from cardiovascular diseases considered preventable - Female</p>
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**Story behind the baseline:** Whilst rates of premature mortality from CVD nationally have been falling significantly over the last five decades, this remains the second biggest cause of death nationally after cancer. The decline in deaths has flattened out in more recent years. The dramatic reductions in deaths are due to reductions in smoking, better management of cholesterol and hypertension, and improved treatments following a heart attack or stroke. The improvements seen in these factors, are somewhat offset however by the increase in obesity and diabetes, and reductions in physical activity. The rates in Dorset overall are significantly lower than the England average, but there is a significant difference in rates between district areas with rates in Weymouth and Portland being similar to the England average. These figures disguise a significant variation in mortality within districts, with rates from GP practices in the most deprived communities being 3-4 times that in the least deprived communities.

**Partners with a significant role to play:** In order to influence the factors identified as contributory to premature deaths from diabetes and CVD we have identified a wide range of key partners and stakeholders we need to work with including Dorset CCG, Dorset County Hospital, Poole Hospital, Royal Bournemouth Hospital, GP practices, Smoking cessation services, Live-Well Dorset, Schools and colleges, Voluntary sector, Local planning authorities and Employers.

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

**Dorset County Council Performance Measures**





**HEALTHY: 06 Levels of physical activity in adults** (Outcome Lead Officer Jane Horne; Population Indicator Lead Officer David Lemon)

DORSET	DORSET Trend <b>WORSENING</b>	COMPARATO R Benchmark (England)  BETTER 57.7% (Average)
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Latest (2014-15) 58.2%

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

**Story behind the baseline**

In May 2016 Sport England published 'Sport England: Towards an Active Nation Strategy 2016-2021'. Notable parts of this include physical activity, focussing more money and resources in tackling inactivity and investing in children and young people from the age of five outside the school curriculum.

**Partners with a significant role to play:** Dorset Clinical Commissioning Group (CCG), Dorset Healthcare University Foundation Trust (health visiting/school nursing), Schools and colleges, GP practices, Voluntary and Community Sector providers and Live-Well Dorset.

Active Dorset has tendered for a Sport and Leisure facilities Assessment and Strategy covering the six Dorset district councils. The County Council has supported this as it will provide a useful analysis at both district and county level.

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**Dorset County Council Performance Measures**

<p>Landscape condition in Dorset AONB</p> <p>GOOD</p> <p>29%</p> <p>0 50</p> <p>2007 2017</p>	<p>Proportion of clients increasing their physical activity at 3 months</p> <p>53.4%</p> <p>0 100</p> <p>Q1 Q2 Q3 Q4 Q1</p>
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The Health and Wellbeing Strategy has been drafted which include priorities on reducing inequalities, promoting healthy lifestyles and preventing ill health. It refers to active travel and promoting exercise. Work has been undertaken by Dorset County Council on how physical activity relates to the life course. Increasing physical activity could have a strong beneficial impact on the majority of the population whether young or old and could make a significant impact on health outcomes from cardiovascular disease, diabetes, many musculoskeletal conditions as well as improved mental wellbeing.

<p>2 % of Right of Way network in good condition</p> <p>0</p> <p style="background-color: #cccccc; text-align: center;">UNDER DEVELOPMENT</p>	<p style="text-align: center;">RIGHTS OF WAY STATS</p> <p style="text-align: center;">Interim Rights of Way measure (2016 Jobs Logged = 3111; Jobs Completed = 3400)</p>
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We are seeking to bring together at a strategic level the organisations and officers who can help shape the approach and focus that Dorset will look to embed in our services and will form the basis for this area of work within the Sustainability and Transformation Plan (STP).

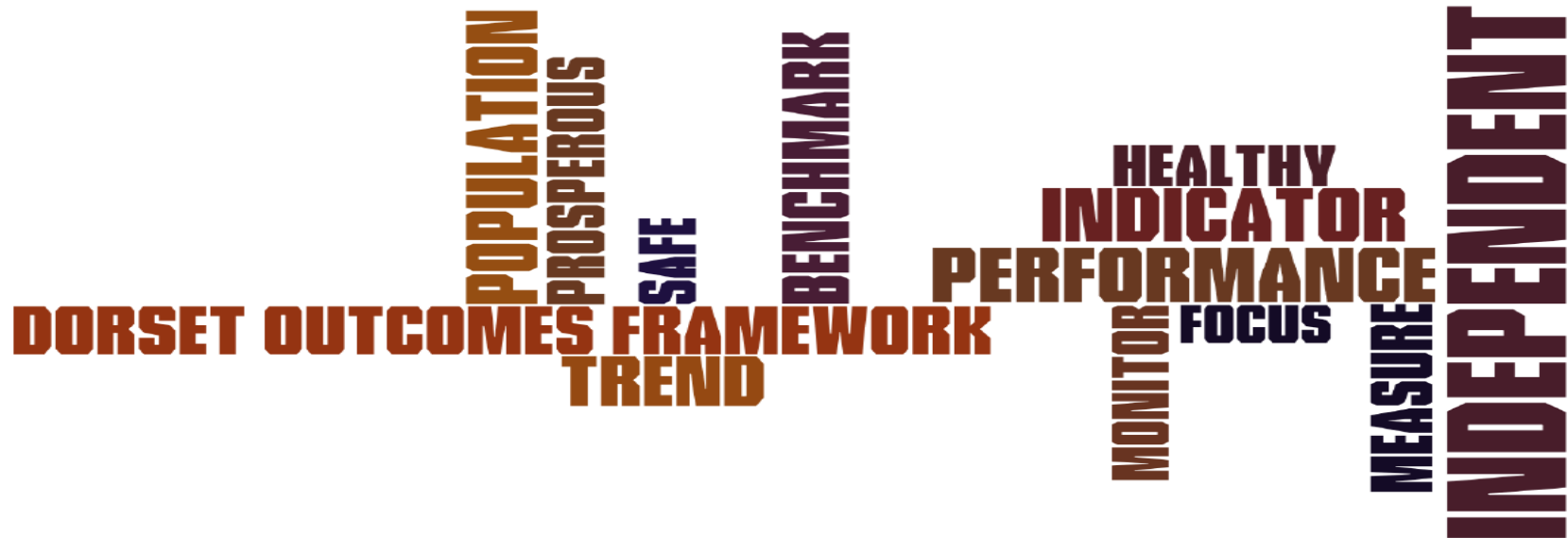
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# People in Dorset are **INDEPENDENT**



Page 35



Outcome Sponsor – Helen Coombes

Outcomes Focused Monitoring Report - October 2017

The following pages have been provided to summarise the current position against each outcome indicator and performance measure. This will help the council to identify and focus upon potential areas for further scrutiny. All risks are drawn from the [Corporate Risk Register](#) and mapped against specific population indicators where relevant. Any further corporate risks that relate to the 'Independent' outcome are also included to provide a full overview. Please note that information relating to outcomes and shared accountability can be found on the [Dorset Outcomes Tracker](#).

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<b>Population Indicator</b>	<b>Page No</b>
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02: The percentage of children with good attendance at school	4
03: % achieving expected standard at KS2 in reading, writing and maths	5
04: Percentage of 16-18 year olds not in education, employment or training (NEET)	6
05: The rate of delayed transfers from hospital care (all causes)	7
06: Proportion of clients given self -directed support	8
07: Proportion of clients given direct payments	9

Corporate Risks that feature within INDEPENDENT but are not assigned to a specific POPULATION INDICATOR (All risks are drawn from the <a href="#">Corporate Risk Register</a> )		
01c Failure to ensure that learning disability services are sustainable and cost-effective	HIGH	UNCHANGED
02e Failure to meet statutory and performance outcomes for young people in transition	HIGH	UNCHANGED
01k Negative financial impact as we reshape our services to ensure they are care act compliant	MEDIUM	UNCHANGED
07c Failure of the Early Help partnership	MEDIUM	UNCHANGED
07h Lack of momentum in agreeing the joint funding protocol with the CCG	MEDIUM	NEW
CS07 Increase in adverse judgements in relation to SEN decisions	LOW	UNCHANGED
CS08 Increase in adverse judgements re provision for children out of schools	LOW	UNCHANGED

Legend		
Corporate Risks	HIGH	High level risk in the Corporate Risk Register and <b>outside of the Council's Risk Appetite</b>
	MEDIUM	Medium level risk in the Corporate Risk Register
	LOW	Low level risk in the Corporate Risk Register
Trend	IMPROVING	Performance trend line has improved since previous data submission
	UNCHANGED	Performance trendline remains unchanged since previous data submission
	WORSENING	Performance trendline is worse than the previous data submission

Accountability for Indicators and Measures	
<p><b>Population Indicator</b> – relates to ALL people in a given population</p> <p><b>Accountability</b> - Partners and stakeholders working together</p> <p>Determining the <b>ENDS</b> <i>(Or where we want to be)</i></p>	<p><b>Performance Measure</b> – relates to people in receipt of a service or intervention</p> <p><b>Accountability</b> - Service providers (and commissioners)</p> <p>Delivering the <b>MEANS</b> <i>(Or how we get there)</i></p>

**INDEPENDENT: 01 % of children 'ready to start school' by being at the expected level at Early Years** (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire Shiels)

DORSET	DORSET	COMPARATOR	02: Percentage of children achieving expected level at Early Years Foundation Stage
Latest (2016)	Trend <b>IMPROVING</b>	Benchmark (South West)  <b>BETTER</b> 69.5% (Average)	

Corporate Risk	Score	Trend
No associated current corporate risk(s)		

**Story behind the baseline**

This indicator helps us to understand school readiness and is made up of the building blocks for child development. School readiness starts at birth with the support of parents and carers, when young children acquire the social and emotional skills, knowledge and attitudes necessary for success in school and life.

**Partners with a significant role to play:** Parents/Carers; early years providers, children's centres, schools, health visitors, Job Centre Plus/Department for Work and Pensions, adult training providers, libraries, leisure providers (including parks and play areas), planning departments and housing developers. There is strong evidence that investment in the early years, including targeted parenting programmes, has a significant return on investment.

Children who don't achieve a good level of development at age five can struggle with social skills, reading, maths and physical skills. Although performance overall is good and improving, children from the poorest households do less well at this stage, as do children with special educational needs. Girls tend to better than boys and Gypsy/Roma/Traveller families do less well than white British children. Those that don't reach a good level of development are already behind their peers so start school life with more ground to catch up and inequalities can continue throughout school life. School readiness at age five has a strong impact on future educational attainment and life chances. Good quality universal health care and childcare for pre-school children promotes school readiness. Parents and carers can provide a range of experiences and positive reinforcement through good communication, story-telling, and opportunities for play.

**Dorset County Council Performance Measures**

<p><b>% of 2 year old children benefiting from funded early education</b></p>	<p><b>Inequality gap EYFS</b></p>
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The proportion of 2 year olds benefiting from funded early education is in the highest quartile nationally and access to high quality early years education is important in closing the inequality gap.

**INDEPENDENT: 02 % of children with good attendance at school** (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire Shiels)

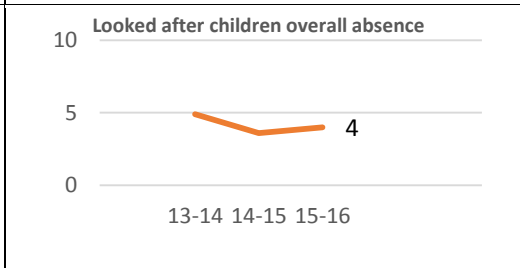
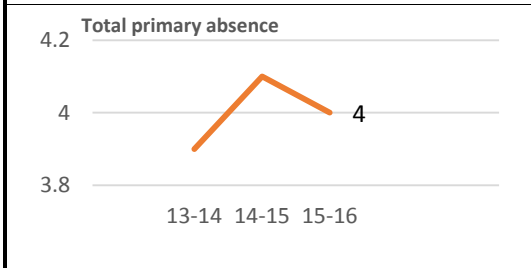
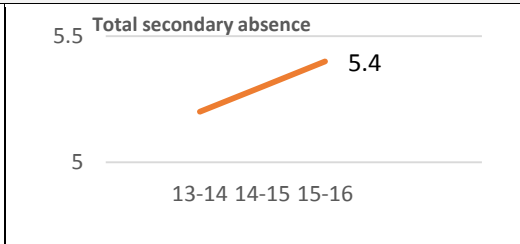
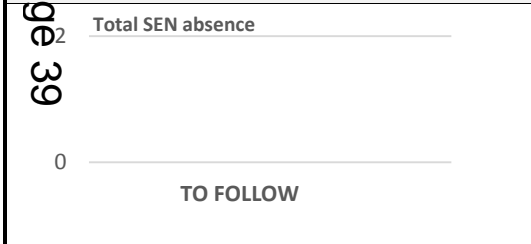
DORSET Latest (2015-16)	DORSET Trend	COMPARATOR Benchmark	UNDER DEVELOPMENT	Corporate Risk	Score	Trend
				No associated current corporate risk(s)		
				<b>Story behind the baseline</b>		

**Partners with a significant role to play:** Schools, school governors, parents/carers, alternative education providers, voluntary and community sector, youth providers, early year’s settings, children’s centres, health visitors, police, youth offending service.

Good school attendance is important to ensure that children get the most important start in life. Children who miss school often fall behind and there is a strong link between good school attendance and achieving good results at GCSE. Good attendance at school is also linked to preparing for adulthood and employment opportunities later in life.

**Total absence from school in Dorset (across all schools) is 4.7%, similar to levels nationally and regionally.**

**Dorset County Council Performance Measures**

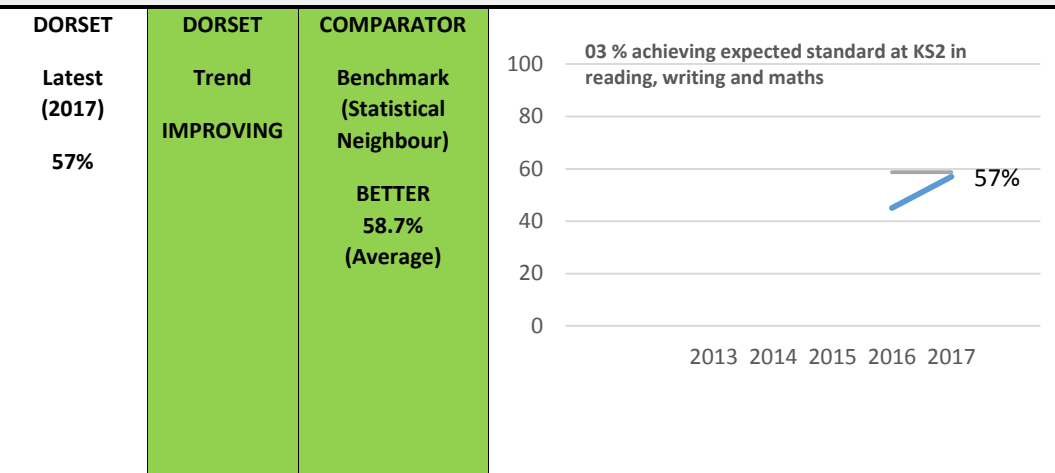


Much of the work children miss when they are off school is never made up, leaving these pupils at a considerable disadvantage for the remainder of their school career. Children who are missing from school are more vulnerable to exploitation. Although there are numerous reasons for non-attendance, those that truant are of particular concern. These children may have become disillusioned by school and by the time they have reached their mid-teens it becomes more difficult for parents and schools to improve attendance.

Patterns of attendance are usually established earlier in the school career and those with the worst attendance tend to be from families that do not value education or where parents often missed school themselves. If poor school attendance is addressed in the early years it is more likely to have a lasting impact.

Children with low attendance in the early years (prior to mandatory reporting) are more likely to be from the poorest backgrounds.

**INDEPENDENT: 03 % achieving expected standard at KS2 in reading, writing and maths (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire Shields)**



Corporate Risk	Score	Trend
No associated current corporate risk(s)		

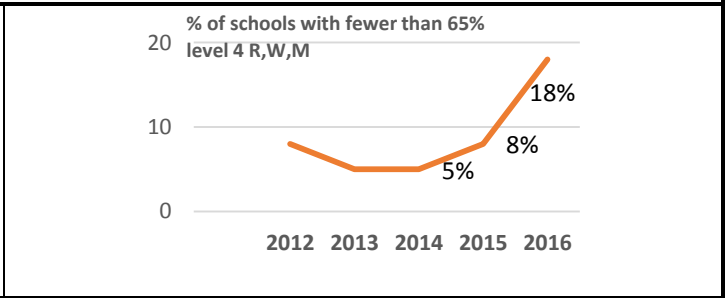
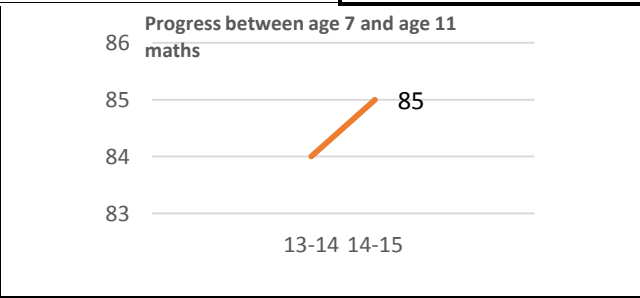
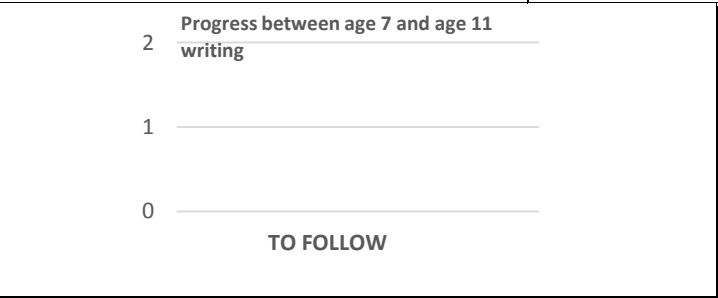
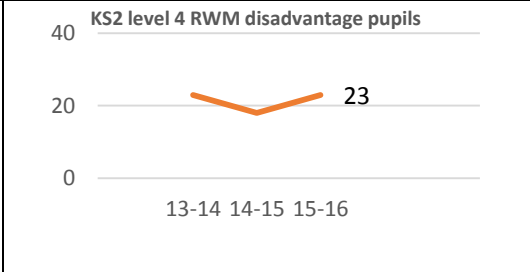
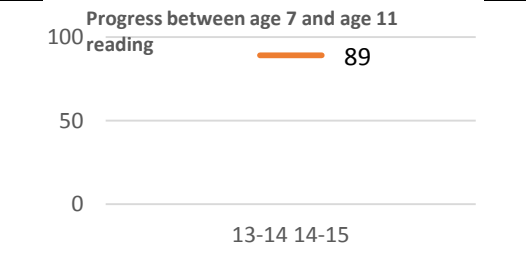
**Partners with a significant role to play:** Schools, school governors, parents/carers, voluntary and community sector, early year's settings, children's centres, health visitors and school nurses.

**Story behind the baseline**

Standardised Assessments are undertaken in Year 6 or Key Stage 2. For the first time in 2016 they were used to test the understanding of understanding of the national primary curriculum. Achievement at Key Stage 2 influences pupil's attainment at GCSE as well as a range of other outcomes.

Disadvantaged pupils are less likely to achieve well at KS2.

**Dorset County Council Performance Measures**





**INDEPENDENT: 04 Percentage of 16-18 year olds not in education, employment or training (NEET)** (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Claire Shiels)

DORSET	DORSET	COMPARATOR		Corporate Risk	Score	Trend
Latest (2016)	Trend <b>IMPROVING</b>	Benchmark Benchmark (South West)  BETTER 2.9% (Average)	<p>04: Percentage of 16 - 17 year olds NEET</p> <p>4.0% 2.0% 0.0%</p> <p>Jan-Mar 2016 Jan-Mar 2017</p> <p>Dorset England</p>	<b>CS04</b> Performance targets for young people in jobs without training are not in line with national average	<b>MEDIUM</b>	UNCHANGED
2.6%				<b>Story behind the baseline</b>		

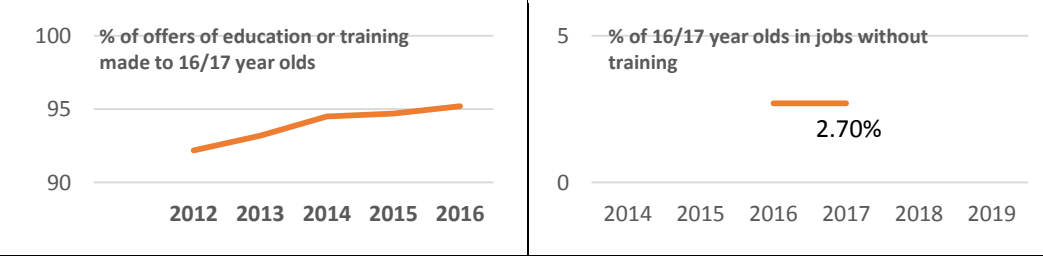
**Partners with a significant role to play:** Young people, parents, schools, FE Colleges and educational institutions, VCS sector, Family Partnership Zones, LEP and ESB, Economic Development roles in District Councils, Ansbury Guidance (Provider of Information, Advice and Guidance to Vulnerable young people).

The number and proportion of (academic age) 16 and 17 year olds who are NEET continues to remain below the England average. It is also slightly lower than the previous year.

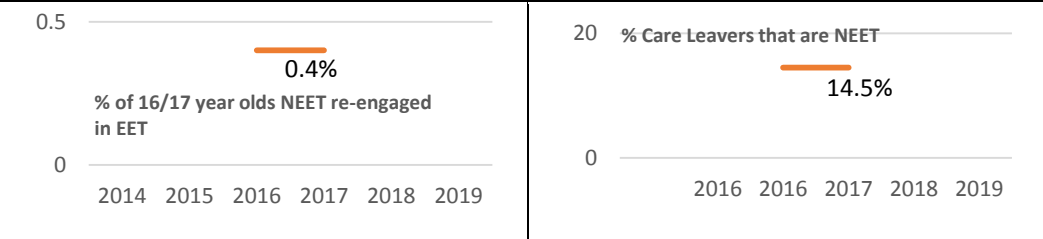
When you look further you see that there has been a small increase in the 17 year old NEETs. High concentrations of NEET young people remain in Purbeck, Christchurch and Chesil areas of Dorset.

The number of young people who are NEET and seeking work is lower than England (Dorset 1.6%; England 1.9%).

**41 Dorset County Council Performance Measures**

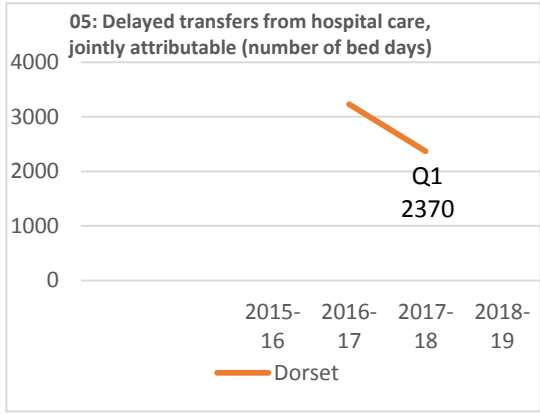


The proportion of young people who are NEET and not available to the labour market due to illness, pregnancy or parenthood is low and reflects the national proportions.



**INDEPENDENT: 05 Delayed transfers from hospital care (number of bed days)** (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Harry Capron)

<b>DORSET</b>	<b>DORSET</b>	<b>COMPARATOR</b>
<b>Latest (Q1 2017-18)</b>	<b>Trend</b>	No comparator information currently available, as indicator definition changed in April 2017
<b>2370</b>	<b>IMPROVING</b>	
(Total bed days delayed)		
Adult Social Care & jointly attributable = 2370 (Q1), Compared to Q1 2016-17 = 3232		



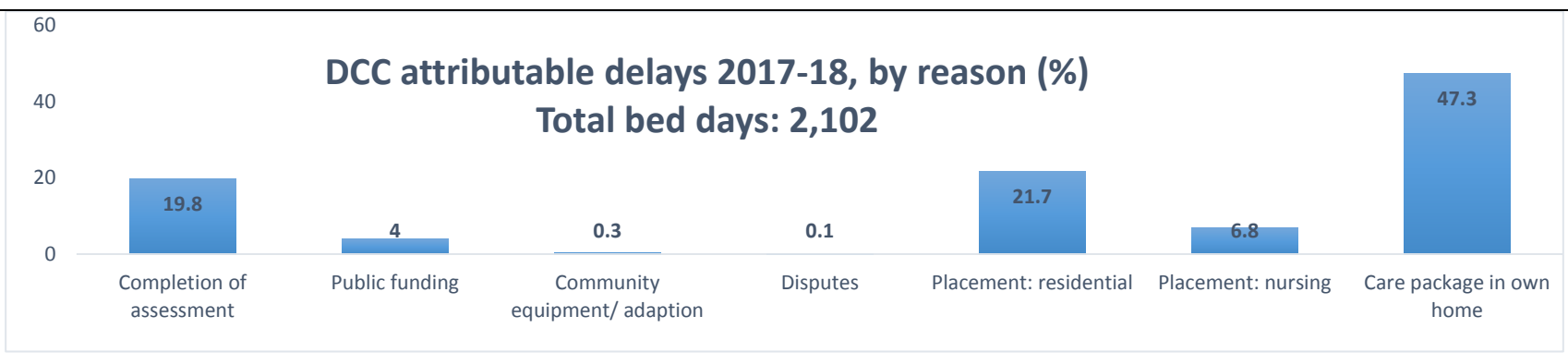
<b>Corporate Risk</b>	<b>Score</b>	<b>Trend</b>
01b Poor performance of the Better Care Fund	<b>HIGH</b>	<b>UNCHANGED</b>

**Story behind the baseline**

Throughout 2016-17 significant progress has been made in reducing the number of bed days lost. We received a letter of congratulation from Jeremy Hunt in June as we were the council with the best improvement in the number of patients experiencing Delayed Transfers of Care (DToC) across the whole of England for quarter 4 compared to last year. Moving from 8413 to 6019. He commented that this was a remarkable achievement. Also that we were a real example to others, demonstrating how to improve performance in a short space of time and ensure that patients get the care that they deserve. However, we need to ensure further reductions are achieved and the impact of Better Care Fund (BCF) schemes will support this as seen in Q1 results. It should also be noted that the way we monitor DToC has changed since April 2017 hence the change in the Population Indicator to move away from the historical ASCOF measure focused on the rate per population, to reflect the new emphasis on the number of bed days delayed. This is a key indicator as significant future funding for the Directorate via the Better Care Fund rests on how well we perform against this in the near future. The work of the High Impact Change Action plan is central to this.

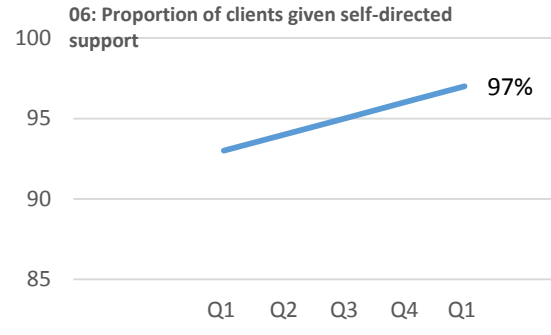
**Partners with a significant role to play:** Adult Social Care, Acute and Community Hospitals, Reablement Service, residential and domiciliary care providers, GP surgeries, Clinical Commissioning Group, Early Help services.

**Dorset County Council Performance Measures**



**INDEPENDENT: 06 Proportion of clients given self-directed support** (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Harry Capron)

DORSET	DORSET	COMPARATOR
Latest (Q1 2017-18)	Trend	Benchmark
97%	IMPROVING	(England)
		BETTER 86.9% (Average)



Corporate Risk	Score	Trend
03c Failure to meet primary statutory and legal care duties -Mental Capacity Act/Deprivation of Liberty Safeguards	MEDIUM	IMPROVING
03d Breach of the Deprivation of Liberty Safeguards (Community DOLs)	MEDIUM	UNCHANGED
07g Failure to develop Sustainability and Transformation Plans to achieve place based commissioning as part of the integration with health	MEDIUM	IMPROVING
11e Market failure (supply chain) with negative effect on service delivery within Adult and Community Services	LOW	UNCHANGED

**Partners with a significant role to play:** Early Help Services, Residential and Domiciliary Care Providers, Clinical Commissioning Group, Primary & Secondary Health Services, Voluntary and Community Sector, Telecare providers.

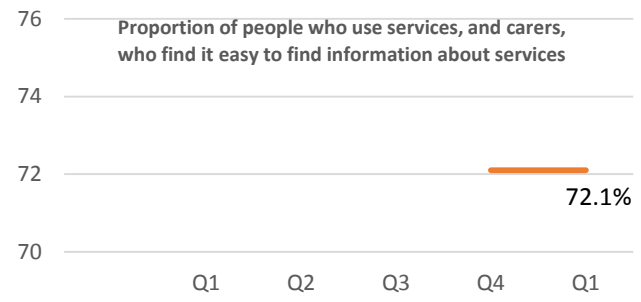
**Story behind the baseline**

Promotional work has been undertaken to keep the strong focus on personalisation. All cases are being looked at with a view to how they are to be managed in the future.

New care pathways/interventions continue to be designed by partner organisations and once established the impact of the changes on this indicator are to be assessed.

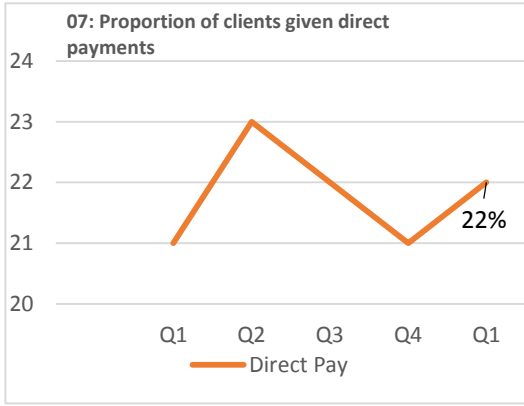
Whilst practice remains the same, the implementation of our new integrated case management system, MOSAIC, may change data reported in the future as information collection will be different.

**Dorset County Council Performance Measures**



**INDEPENDENT: 07 Proportion of clients given direct payments** (Outcome Lead Officer Sally Longman; Population Indicator Lead Officer Harry Capron)

<b>DORSET</b>	<b>DORSET</b>	<b>COMPARATOR</b>
Latest (Q1 2017-18)	<b>Trend</b>	<b>Benchmark</b>
22%)	<b>IMPROVING</b>	(England)
		<b>BETTER</b>
		<b>28.1%</b>
		<b>(Average)</b>



Corporate Risk	Score	Trend
No associated current corporate risk(s)		

**Story behind the baseline**

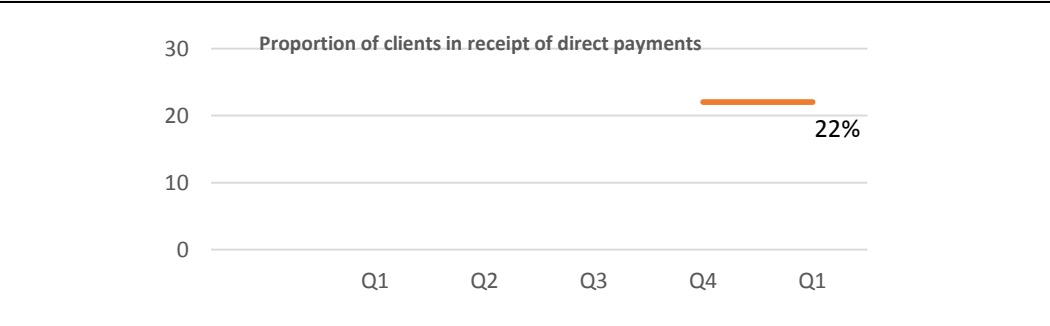
Promotional work has been undertaken to keep the strong focus on personalisation. All cases are being looked at with a view to how they are to be managed in the future.

New care pathways/interventions continue to be designed by partner organisations and once established the impact of the changes on this indicator are to be assessed. We are not expecting a significant increase in take up as the emphasis has shifted on personal budgets.

A number of people do not want direct payments as the mechanism for delivering personalisation. Instead Individual Service Funds (ISF's) are being developed as a way of promoting this.

**Partners with a significant role to play:** Early Help Services, Residential and Domiciliary Care Providers, Clinical Commissioning Group, Primary & Secondary Health Services, Voluntary and Community Sector, Telecare providers.

**Dorset County Council Performance Measures**



Partners with a significant role to play

# Adult Social Care Finance Return 2015/16

## Benchmarking

Business Intelligence & Performance Team

# ASC Context

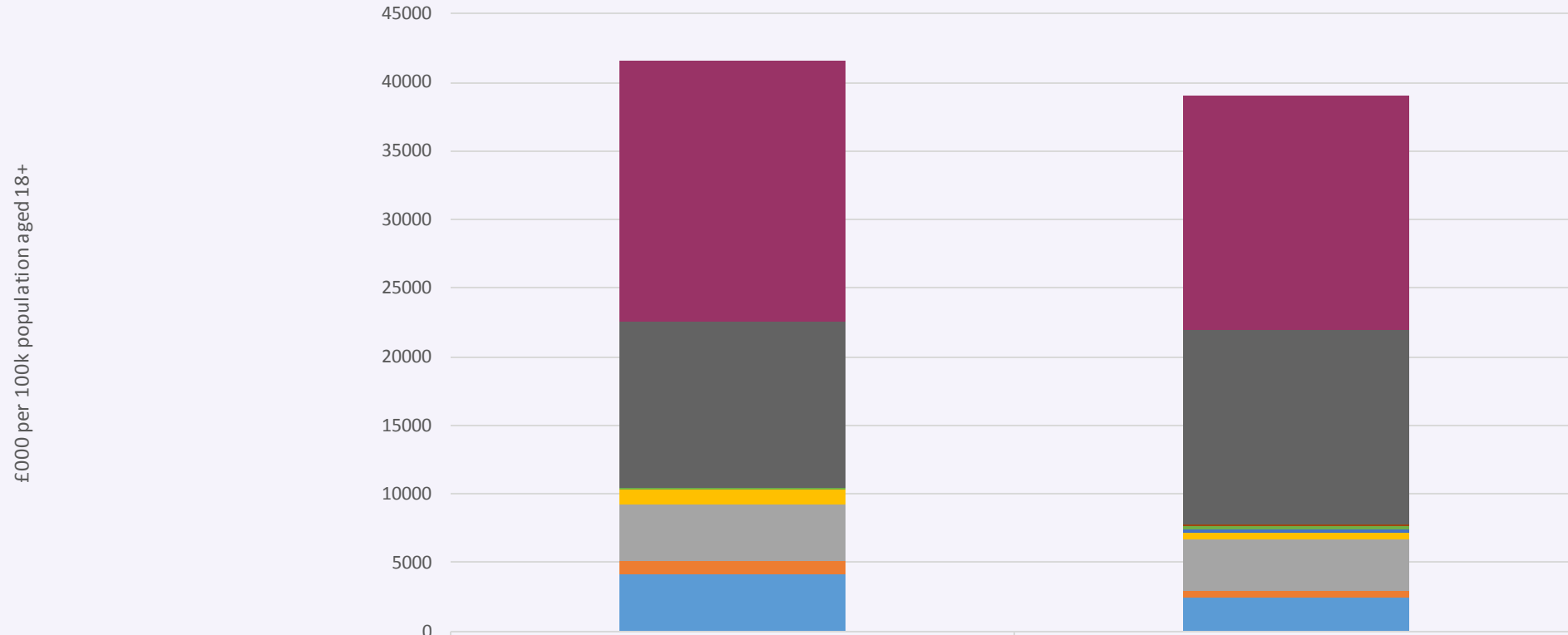
- In 2015/16\*, Dorset ASC's expenditure was 7% higher than its comparator average, per size of population aged 18+. (Slide 3)
- The difference was partly explained by Dorset's comparatively high expenditure on commissioning/back office functions\*\*. (Slide 3)
- Dorset's expenditure on direct service provision for older people was also apparently high. However, this is largely due to the unusually high percentage of older people in Dorset's population.
- When the county's unusual age profile is taken into account, direct expenditure was low for both those aged 18-64 and those aged 65+. (Slide 4)
- Comparing expenditure for long term support by support setting Dorset has lower expenditure than its comparator average on home care and nursing per size of population but higher expenditure on residential (Slide 5)

Source: ASC-FR 2015/16

\* Note 1: the comparator data are not yet available for 2016/17

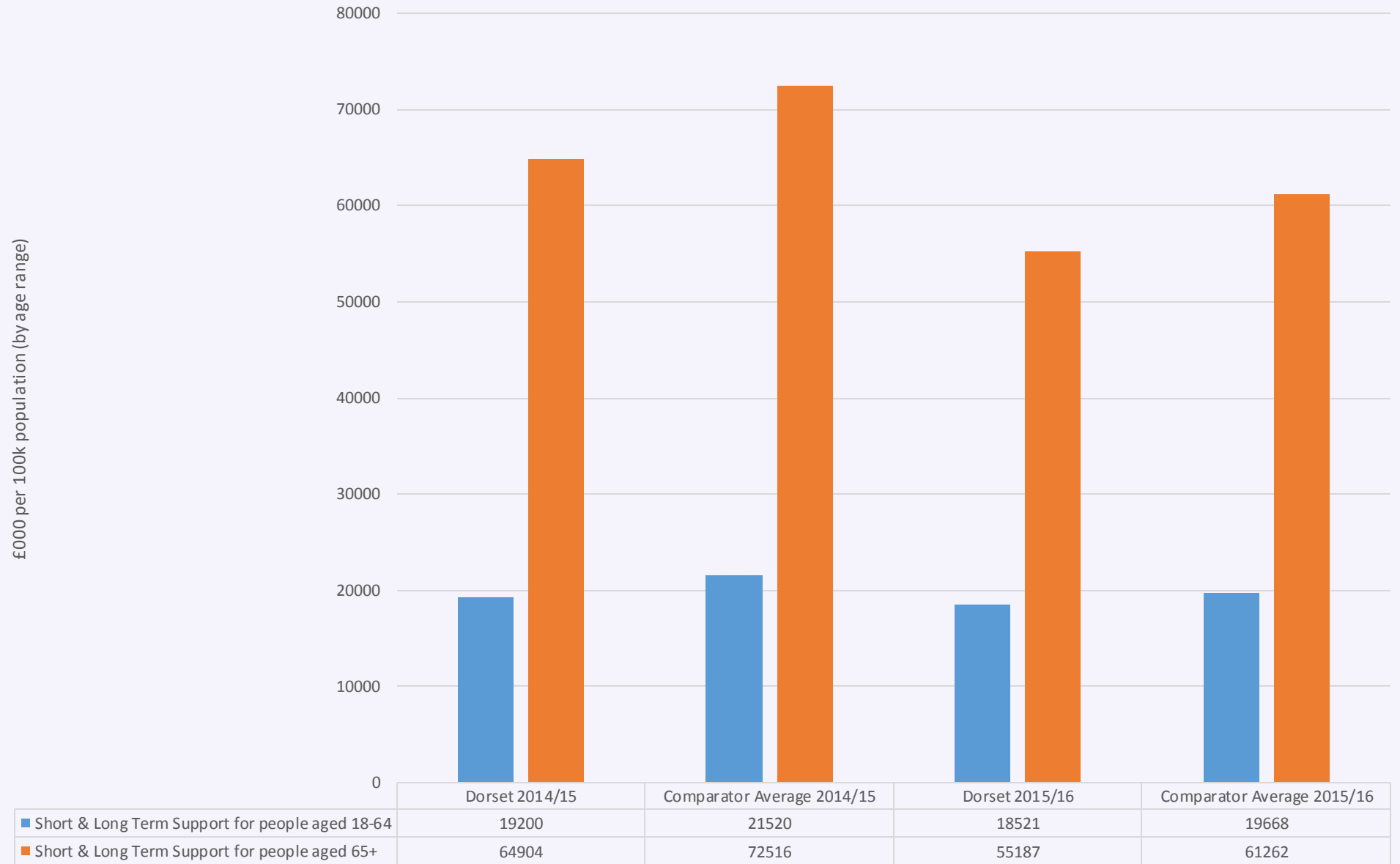
\*\* Note 2: Because of councils' different structures (and joint arrangements including shared services), data relating to back office costs are not directly comparable; further work would be needed to draw reliable conclusions about this issue. For Dorset CC, a specific issue since 2015/16 is that strategic support is provided to Tricuro.

### Gross Total Expenditure on Adult Social Care 2015/16



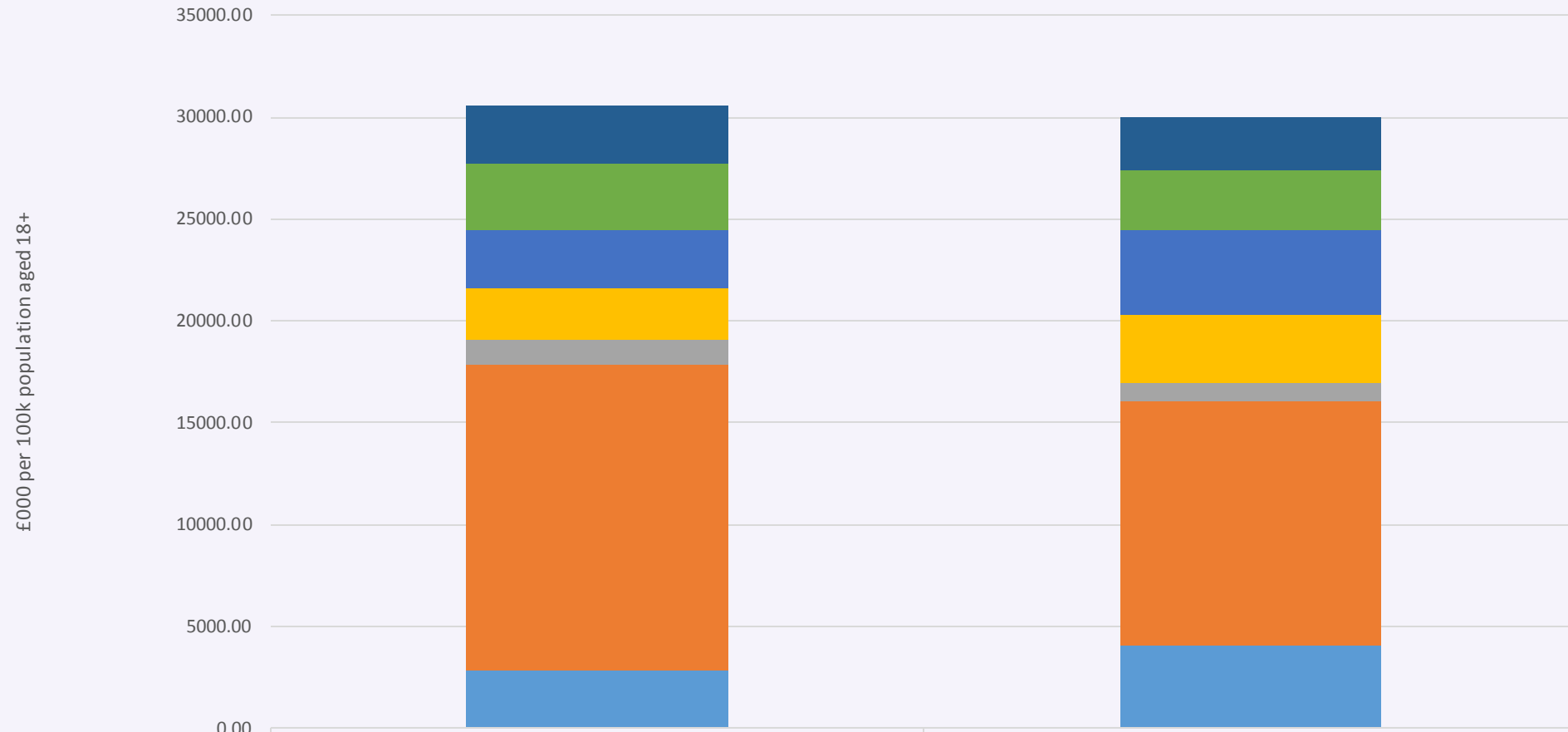
	Dorset	Comparator Average
Short & Long Term Support for people aged 65+	19117	17090
Short & Long Term Support for people aged 18-64	12105	14148
Social Support: Substance Misuse Support	4	70
Social Support: Asylum Seeker Support	0	0
Social Support: Support to Carer	46	305
Social Support: Support for social isolation/other	20	259
Assistive equipment & Technology	1150	500
Social Care activities	4078	3703
Information and early intervention	923	520
Commissioning & Service Delivery	4193	2411

### ASC Gross Total Expenditure on Short & Long Term Support for people aged 18-64 and 65+





### ASC Total Gross Expenditure on Long Term Support by Support Setting (aged 18+)



	Dorset	Comparator Average
Other Long Term	2829.07	2592.74
Supported Living	3286.54	2939.14
Home Care	2789.14	4146.85
Direct Payments	2608.57	3347.76
Supported Accommodation	1216.18	862.41
Residential	14948.60	12039.57
Nursing	2859.45	4040.16

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# People and Communities and Economic Growth Overview and Scrutiny Committees

**Dorset County Council**



Date of Meeting	11 October 2017 16 October 2017
Officer	Matthew Piles, Service Director - Economy
<b>Subject of Report</b>	<b>Implications of Brexit for DCC</b>
Executive Summary	Policy and funding challenges and opportunities will occur as a result of the withdrawal of the UK from the European Union. This report considers how Brexit is likely to affect the Council, and proposes how the Council should dedicate its resources to planning, preparing for, and shaping future policy.
Impact Assessment:	<p><b>Equalities Impact Assessment:</b> This report contains no new strategy/policy/function, so no EQIA has been completed</p>
	<p><b>Use of Evidence:</b> The report has been developed based on the current DCC Policy Framework with reference to the Corporate Plan and the Enabling Economic Growth Strategy 2016-2020.</p>
	<p><b>Budget:</b> The actions proposed in the report are within current budgets. risks identified, particularly pressure on health and social care costs, have budgetary impact There are no VAT implications.</p>
	<p><b>Risk Assessment:</b> Having considered the risks associated with this decision using the County Council's approved risk management methodology, the level of risk has been identified as: Current Risk: HIGH Residual Risk HIGH</p>

PREPARING FOR BREXIT

	<p>Other Implications:                  Successfully influencing future policy and funding offers opportunities for Sustainability, Property and Assets, Voluntary Organisations, and Public Health.</p>
Recommendation	<p>That the committee: Consider and comment on the proposed scope, actions, and what special governance structures (if any) are desirable in preparation for Brexit.</p>
Reason for Recommendation	<p>The report supports delivery of the Council's corporate priorities, as expressed in the relevant policies, strategies, and plans.</p>
Appendices	<p>Appendix 1 – Preparing for Brexit</p>
Background Papers	<p>A Catalyst for Change – Implications, Risks and Opportunites of Brexit for Cornwall and the Isles of Scilly.</p>
Officer Contact	<p>Name: Jon Bird, European Policy and Funding Officer                  Tel: 01305 221895                  Email: j.bird@dorsetcc.gov.uk</p>

## PREPARING FOR BREXIT

### PREPARING FOR BREXIT

#### 1. Context

- 1.1 The withdrawal of the UK from the European Union will bring policy and funding challenges and opportunities. Dorset's interests need to be recognised, understood, and acted upon by those making the changes at the local and national level.
- 1.2 The Council needs to decide how to allocate its resources to minimise risk and maximise opportunities to further our corporate and shared objectives. The approach to be taken on this issue needs to be agreed across the Council.

#### 2. Issues of concern/interest

- 2.1 In some cases, the Council may wish to seek to influence government directly, to shape policy or influence future funding streams. In many cases the Council will share concerns with other organisations and areas with similar characteristics. In these cases, seeking to influence future policy is likely to be more effective through our membership of groups such as the Local Government Association and Southern England Local Partners. In some cases there will be little need or opportunity for Dorset to influence the "new normal".
- 2.2 Immediate issues: Central government's current view is that local authorities' most pressing Brexit-related concerns are:
  - Risk to Dorset business
  - Concerns of employees who are non-UK EU citizens
  - Wage pressure and availability of Health & Social care
  - Financial pressure on health and care

These concerns are shared by employers locally, particularly those in sectors with high proportions of non-UK EU employees, such as land-based, health, care and hospitality sectors.

Quality service delivery of health and social care, provided directly and through commissioned services, is one of the Council's most significant functions. The uncertainty concerning rights of non-UK citizens post-Brexit and the relative weakness of Sterling have added to the longstanding challenges to recruitment and retention of suitable staff. Wage pressure on Council suppliers leads to financial pressure on commissioned services and presents challenges to delivering the Council's statutory responsibilities within current budgets.

The European Union (Withdrawal) Bill and related secondary legislation is designed to convert all current EU law into domestic law, so in theory there will be no immediate changes to laws other than to provide alternative arrangements where current law requires access to EU institutions that will not be available to the UK post-Brexit. Making changes to the status quo as the UK sees fit are due to come later.

However, since there is uncertainty around how laws (especially those that currently require access to EU institutions) will be redrafted there are concerns that seemingly minor changes may result in more significant changes than anticipated, and access to redress may be limited.

- 2.3 Longer term issues: Financing, resource availability, regulation, and employment are all likely to be affected by Brexit in the longer term.

## PREPARING FOR BREXIT

Finance: Approximately 0.5% of UK GDP is paid in net fees to the EU. Fees will continue to be paid until the end of the article 50 negotiation period (March 2019). The UK is then likely to pay residual costs over several years (the “divorce bill”) so no treasury windfall is to be expected. Probably more significant will be the effect of instability and uncertainty on the economy and hence exchequer revenue. The devaluation of sterling has already led to rising inflation and therefore increased operating costs.

- 2.4 There are many areas in which the council will need to plan for and react to regulatory changes using established policy and procedures, and a few where the council may wish to be proactive in influencing post-Brexit policy: These are predominantly place-based issues, and are likely to be those concerned with enabling inclusive economic growth - regional and industrial policy and successors of support currently from EU institutions - and regulation related to protection and improvement of the environment.
- 2.5 Council officers are in dialogue with many bodies, including Dorset and neighbouring Local Enterprise Partnerships, the Local Government Association, Southern England Local Partners, and the Association of Directors of Environment, Economy, Planning and Transport. As details of Brexit emerge, these discussions will become more focussed.
- 2.6 Areas of interest for the Council, their relative impact and the opportunity for Council influence in relation to change are proposed in Table 1. See Appendix 1 for more detail.

Table 1:

Impact → Influence ↓	Service level impact	Whole council impact
More opportunity for council influence	<b><i>Proposed action: Contribute to consultation through partners:</i></b>	<b><i>Proposed action: Engage in dialogue and consultation directly and through partners:</i></b>
	National housing policy: Housing strategy and funding streams available	Future industrial and regional growth policy: Informing future funding
	Environment: Implications of not being subject to EU Habitat, Birds, Bathing Water Directives; impact on protected landscapes	Regulation of Local Authority functions: Effects of Brexit on local government reorganisation, combined authority
		Industrial policy: Regional issues and groupings
Less opportunity for council influence	<b><i>Proposed action: Gather information through usual channels:</i></b>	<b><i>Proposed action: Plan and prepare for change:</i></b>
	EU law: Implications for procurement, air pollution, energy, state aid, data protection	Regulation of Local Authority functions: Governance and democracy Devolution of power and funding
	Consumer Policy: Trading Standards, Consumer rights, animal health and welfare, food standards	Funding and funding strategy: Delivery of Structural Funds, bidding for competitive funding
	Agriculture: Policy implications for County Farms	Challenges and opportunities for Health and Social Care

## PREPARING FOR BREXIT

	EU law: Implications for waste	Funding and funding strategy: Economic effects of Brexit on DCC finances
	Employment: Council as employer, rights of employees	Governance: Establish formal governance structure for Brexit

### 3. Next steps

- 3.1 In some areas, Councils and businesses have waited for greater certainty about what type of Brexit will be agreed before committing resources to identify how best to maximise opportunities and address the challenges of Brexit. In other areas, significant resources have already been committed and in January the Cornwall and Isles of Scilly Futures Group published a report as the start of a conversation on the implications, risks and opportunities of Brexit.
- 3.2 Some 15 months after the Brexit vote and as we move closer to exit from the EU, the Committee is asked to consider the formation of a Brexit Advisory Group.
- 3.3 The scope of a Brexit Advisory Group is potentially very wide ranging and it is suggested that following discussions at the Committee the Director should develop the proposed scope and Terms of Reference for discussion at the first meeting.

**Matthew Piles**  
**Service Director Economy**  
September 2017

## PREPARING FOR BREXIT

### Appendix 1:

Topic	DCC interest/concern	council lead	Current activity and comments
Funding and funding strategy	Effect of Brexit on overall DCC finances	Richard Bates	Standard planning and budgeting processes will account for any Brexit-related changes to macroeconomic situation and impact of any changes to exchequer receipts
	Delivery of Structural Funds, bidding for competitive funding	Jon Bird	Continue attracting and employing EU funds to benefit Dorset. EU funding still available until Brexit.
National policy	Informing future funding regional strategy and structure, preparing Dorset case for investment, including LEP scale-up and collaboration to increase impact	Jon Bird	Build on Industrial Strategy Green Paper theme of promoting growth in all parts of the UK  Promote use of proposed Future Prosperity Fund to focus on growth opportunities not only need/inequality
	Regional issues and groupings, Southern or South West Accelerator	David Walsh	Discussion with Southern LEPs on both sector specific and cross-sector regional collaboration and groupings
	Housing strategy and funding streams available	Diana Balsom	Is Brexit likely to have an effect on housing strategy or funding?
EU law	Implications for procurement, air pollution, energy, state aid, data protection etc.	Grace Evans	Watching brief. Changes to State Aid and procurement likely to be governed by WTO rules, notably the GPA Divergence from EU law likely to be gradual and received through usual channels
	Implications for waste	Karen Punchard	Watching brief. Divergence from EU law likely to be gradual and received through usual channels
Employment	Council as employer, rights of employees	Alison Crockett / Paul Loach	Watching brief through usual channels. Divergence from EU law likely to be gradual and received through usual channels
Environment	Implications of not being subject to EU habitat, Birds, bathing water Directives, impact on protected landscapes	Peter Moore	Watching brief, promote value of protection and enhancement of high quality environment
Agriculture	Move from Common Agricultural Policy to Domestic Agricultural Policy, Implications for County Farms	Ben Lancaster, Jon Bird	Watching brief, future agricultural support post – 2020 may affect County farm rents



PREPARING FOR BREXIT

Regulation of Local Authority functions	Governance and democracy Devolution of power and funding	Jonathan Mair	Watching brief. Devolution of power from EU level not likely to be to council level.
	Effects of Brexit on local government reorganisation, combined authority	Mike Harries	Legislative and administrative resources allocated to Brexit likely to slow the pace of local government change
Consumer Policy	Trading Standards, Consumer rights, animal health and welfare, food standards, petroleum site safety, explosives storage and animal feed	Ivan Hancock	Horizon scanning through national contacts, no domestic demand for changes to consumer protection at present
Health and Care	Recruitment, retention, and skills needed to ensure quality service delivery	Diana Balsom	Gap analysis and risk plan in development
Governance	Formal governance structure for Brexit issues	Matthew Piles	Establishment of a group of key leads identified in this Appendix, chaired by Service Director, Economy, to report to members

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# People and Communities Overview and Scrutiny Committee

**Dorset County Council**



Date of Meeting	11 October 2017
Officers	Sara Tough Corporate Director for Children, Adults and Communities
<b>Subject of Report</b>	<b>Progress on work programme</b>
Executive Summary	<p>The report provides an update on progress against the reviews/scrutiny areas that the committee have previously identified as being required. The progress update includes whether the scope is fully developed and where applicable views from officers about timings of reviews to be undertaken.</p> <p>Members are asked to consider the summary, and respond to suggested timings of the scrutiny areas to be completed and confirm their involvement in the individual areas. The work scopes outlined are considerable and members are asked to consider their own capacity, and where it might be appropriate to ask members outside of the committee to also participate</p>
Impact Assessment:	Equalities Impact Assessment (EqIA): N/A
	<p>Budget: No VAT or other cost implications have been identified arising directly from this work above the work of officers involved in the support and preparation of scrutiny work programme</p> <p>(Note: Have any VAT implications been identified?)</p>
	<p>Risk Assessment:</p> <p>Current Risk: LOW Residual Risk: LOW</p>

Recommendation	To review and note the progress on work areas previously proposed by scrutiny and advise on any changes to scope, and timings planned for work to be completed.
Reason for Recommendation	To support the council to discharge its statutory Overview and Scrutiny functions
Appendices	None
Background Papers	None
Officer Contact	Name: Helen Coombes Tel: ( 01305) 224317 Email: helen.coombes@dorsetcc.gov.uk

**Director's name – Sara Tough**  
**Corporate Director for Children, Adults and Communities**  
October 2017

People and Communities Overview and Scrutiny Committee

Reviews Identified for Action

Subject/Review	Action	update	Lead Officer
Dorset Education Performance 2016	Inquiry Day in Autumn 2017	A date for the enquiry day has still to be agreed.	Jay Mercer
SEN Budget	1/2 day review	A date for the half day review has still to be agreed.  However, a progress report on the High Needs Block of the Dedicated Schools Grant will be made to the next meeting of the Schools Forum on 20 October 2017.	Jay Mercer
Work Force Capacity	Review	Meeting held with Cllr Wheller and Kayes. Approach to the review to include issues around key worker housing as well as retention and recruitment issues. The discussions included issues relating to the wider public sector workforce. Learnt that there is a Dorset Wide Workforce group that we need to engage with.	Harry Capron/Patrick Myers
Community Transport	Inquiry Day	It has been discovered that aspects of Transport are being looked at by Health Scrutiny, People and Communities and Economy Growth Overview & Scrutiny Communities. Cllr David Harris is taking this to Management Board to look at joining up	Matthew Piles

		the strands and providing one update to a Joint Scrutiny Committee	
Mental Health	to be agreed	Agreed workshop to be held on 10 October on World Mental Health Day on Dignity and Person-Centred Support. Arrangements underway	Harry Capron
Delayed Transfers	Review in March 2018	<p>Better Care Fund Plan has now been submitted and we are waiting for a response from the CCG. Performance continues to improve and we are now developing with NHS Providers detailed Plans on further improvement which will include how we are addressing some nationally described High Impact Changes as a system which consolidate improvement. There are a series of 8 actions that fall within this model as follows:</p> <ul style="list-style-type: none"> <li>• early discharge planning</li> <li>• systems to monitor patient flow</li> <li>• multi-disciplinary/multi-agency discharge teams, including the voluntary and community sector</li> <li>• home first/discharge to assess</li> <li>• seven-day services</li> <li>• trusted assessors</li> <li>• focus on choice</li> <li>• enhancing health in care homes.</li> </ul> <p>The focus of the review will be to highlight</p>	Diana Balsom

		<ul style="list-style-type: none"> <li>• issues relating to implementation and</li> <li>• outcomes for people using services, ASC and Health</li> </ul> <p>We would recommend this review takes place in March as that will be an opportunity to look at performance through the whole of the winter period and will also align with our national reporting cycle in terms of data</p>	
Race and Hate Crime	1/2 day review	Contact made with Cllr Sutton and now looking for a planning date to which we can all attend. Looking to bring together data, real life experience, best practice and gaps in provision.	Patrick Myers
Social Isolation	Review	Scheduling of meetings and agenda planning in progress.	Paul Leivers

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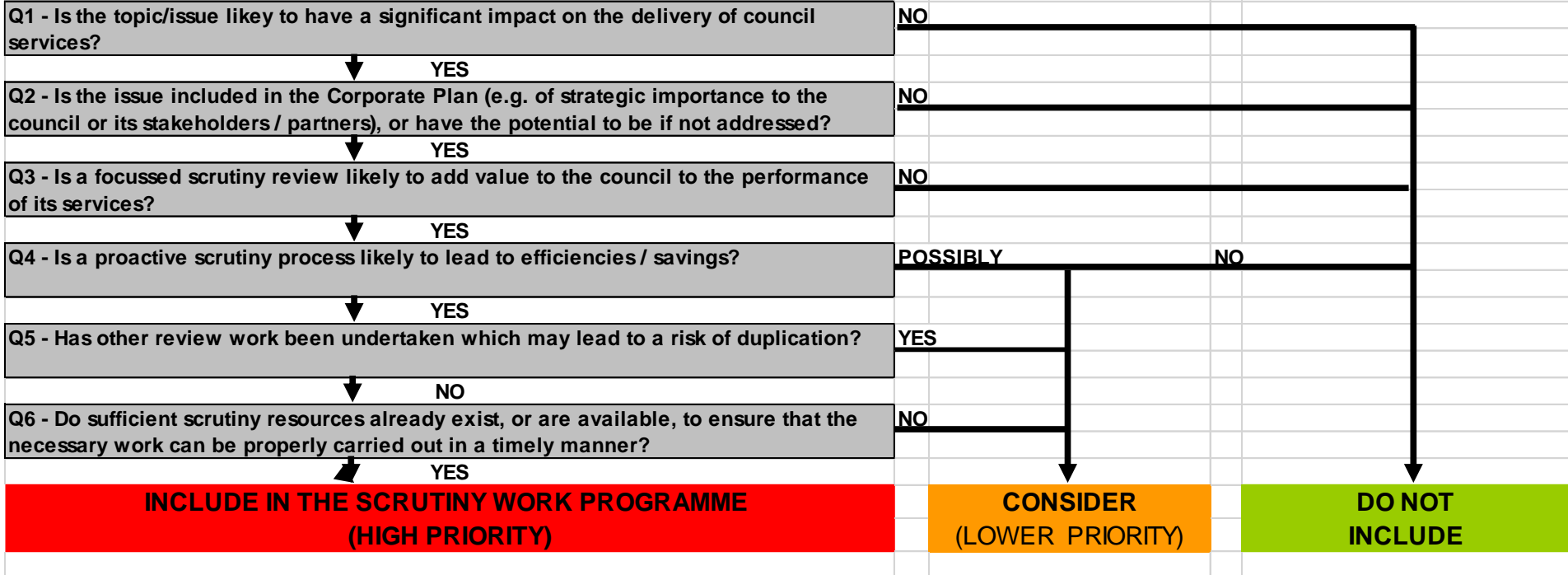


# People and Communities Overview & Scrutiny Committee Work Programme

Chairman: Cllr David Walsh  
Vice Chairman: Cllr Mary Penfold

<b>Specific issues previously discussed by the Committee for potential further review:</b>	
Adoption and Fostering – working along-side the Safeguarding Overview and Scrutiny Committee	For the items listed to the left members are asked to: <ul style="list-style-type: none"> <li>• <b>Complete the prioritisation methodology</b></li> <li>• <b>Identify lead Member(s) and lead Officer(s)</b></li> <li>• <b>Provide a brief rationale for the scrutiny review</b></li> <li>• <b>Indicate draft timescales</b></li> <li>• <b>Assign the item to a meeting in the work programme</b></li> </ul>
Elderly Care	
Integration of Health and Social Care, including the Better Care Fund	
Information, Advice and Guidance	
Housing – working along-side the Economic Growth Overview and Scrutiny Committee	The Chairman of the Economic Growth Overview and Scrutiny Committee is exploring the scrutiny of housing being led by the Dorset Tri-Borough Partnership (WDDC, W&PBC and NDDC). The Council could take part in the review as a partner, particularly regarding availability of land.

**Scrutiny Review Prioritisation Methodology:**



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All items that have been agreed for coverage by the Committee have been scheduled in the Forward Plan accordingly.

Date of Meeting		Item/Purpose	Key Lines of Enquiry (KLOE)	Lead Member/Officer	Reference to Corporate Plan	Target End Date
<b>11 October 2017</b>	1	<u>Outcomes Focused Monitoring Report</u> To consider s report by the Transformation Programme Lead for the Adult and Community Forward Together Programme		<b>Councillor:</b> <b>John Alexander</b> Senior Assurance Manager		
	2.	<u>Implications of Brexit for Dorset County Council</u> To consider a report by the Director for Environment and the Economy		<b>Councillor:</b> <b>Mike Harries</b> Director for Environment and the Economy		
	3	<u>Review Update</u> To receive an update on the agreed reviews.		<b>Councillor:</b> <b>Helen Coombes</b> Transformation Programme Lead for Adult and Community Forward Together Programme		
<b>10 January 2018</b>	1	<u>Corporate Plan and Outcomes Monitoring</u> To consider s report by the Chief Executive		<b>Councillor:</b> <b>John Alexander</b> Senior Assurance Manager		
<b>21 March 2018</b>	1	<u>Corporate Plan and Outcomes Monitoring</u> To consider s report by the Chief Executive		<b>Councillor:</b> <b>John Alexander</b> Senior Assurance Manager		
<b>4 July 2018</b>	1	<u>Corporate Plan and Outcomes Monitoring</u> To consider s report by the Chief Executive		<b>Councillor:</b> <b>John Alexander</b>		

Date of Meeting		Item/Purpose	Key Lines of Enquiry (KLOE)	Lead Member/Officer	Reference to Corporate Plan	Target End Date
				Senior Assurance Manager		
<b>10 October 2018</b>	1	<u>Corporate Plan and Outcomes Monitoring</u> To consider s report by the Chief Executive		<b>Councillor:</b> <b>John Alexander</b> Senior Assurance Manager		

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